

Strathclyde Partnership for Transport

Minute of meeting

13 December 2019

held in the Lewis Room, 131 St Vincent Street, Glasgow

contact officer:

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Minute of the meeting of the Strathclyde Partnership for Transport held in the Lewis Room, 131 St Vincent Street, Glasgow, on 13 December 2019

Present Councillors Dr Martin Bartos (Chair), Malcolm Balfour, Alan Moir, Michael McPake, Graham Hardie, Marie McNair, Anna Richardson, Maureen Devlin, David Wilson, Ian Cochrane and Colin Cameron and appointed members Brian Davidson, Graham Johnston, Ann Faulds, Anne Follin, Alex Macaulay, Jim McNally, and Gregory Beecroft.

Attending Gordon MacLennan, Chief Executive; Valerie Davidson, Assistant Chief Executive; Neil Wylie, Director of Finance; Antony Smith, Director of Subway, Bruce Kiloh, Head of Policy & Planning, Gordon Dickson, Head of Bus Strategy & Delivery and Heather Maclean, Committee Services Officer.

1. Apologies

Apologies were submitted from Councillors Alan Lafferty, Richard Bell, Donald Reid, Marie McGurk, Jim Roberts and Graham Campbell and appointed member Jo MacLennan.

2. Declaration of interest in terms of the Ethical Standards in Public Life etc (Scotland) Act 2000

A declaration of interest was noted from all appointed members with regard to item 6.

3. Minute of previous meeting

[“Click here to view minute”](#)

The minute of the meeting of 20 September 2019 was submitted and approved as an accurate record, with no matters arising.

4. Committee Minutes

The minutes (issued) of the undernoted committees were noted and approved as an accurate record:

- (a) Operations Committee of 8 November 2019; [“Click here to view minute”](#)
- (b) Strategy & Programmes Committee of 22 November 2019, including approval of both “P” paragraphs contained within the minute; and [“Click here to view minute”](#)
- (c) Audit & Standards Committee of 29 November 2019. [“Click here to view minute”](#)

5. Changes to Membership

[“Click here to view report”](#)

There was submitted and noted, a report (issued) of 12 November 2019 by the Assistant Chief Executive advising the Partnership of recent changes to the membership.

6. Request to establish Appointed Member Recruitment Committee

[“Click here to view report”](#)

There was submitted a report (issued) of 4 December 2019 by the Assistant Chief Executive seeking agreement to establish a Recruitment Committee to oversee the appointment of non-elected members to SPT and if agreed, seek expressions of interest to act on the Recruitment Committee.

Following discussion and hearing from Mrs Davidson in response to members’ questions, the Partnership:

- (a) approved the establishment of a Recruitment Committee for the purpose of appointing non-elected members, commencing early 2020;
- (b) agreed that the Chair or a Vice Chair would Chair the Committee; and

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- (c) Noted that any members of the Partnership wishing to act on the Recruitment Committee should intimate their interest to the Partnership Secretary.

7. **Subway Modernisation – progress update**

[“Click here to view report”](#)

There was submitted a report (issued) of 28 November 2019 by the Director of Subway providing an update to the Partnership on the latest progress of the Subway Modernisation programme.

The report informed members that:

- (a) progress continues to be made across all Subway Modernisation workstreams although the ANSTA JV emerging delays are now impacting on forward forecasting;
- (b) station refurbishment works are due to complete in early 2020;
- (c) installation of new control and signalling cableways and equipment has progressed within stations. ANSTA JV is postponing further equipment and cabling installations until early 2020 to allow better co-ordination of installation designs and methodologies;
- (d) progress on infrastructure and depot improvements continues including the completion of the stabling shed roof replacement and the new OCC building structure. Delays have been experienced in development of the stabling shed extension design and wheel lathe/lifting jack installations;
- (e) three new train units delivered to Glasgow, and the initial phase of offline testing at the ANSTA JV testing facility has commenced. The start of dynamic testing is planned for the new year;
- (f) on-going progress has been made with the signalling and control systems designs, testing and installations, including completion of the corporate CCTV replacements outwith Subway;
- (g) continued progress on operational readiness activity and engagement with staff, trade unions and key external stakeholders regarding future operational changes;
- (h) on-going progress on the safety verification and validation of project and readiness activity in support of future ORR authorisation and certification of the modernised system, including further liaison with the ORR;
- (i) following a significant change in senior management personnel, delays to the key delivery milestones under the MSA contract have now been confirmed to SPT, with the ANSTA JV currently re-forecasting to confirm forward programme and impacts to all key dates. SPT challenge to proposed programme and on-going risk will be undertaken in early 2020 upon receipt of revised forecasting from the ANSTA JV; and
- (j) the Subway Modernisation capital programme remains within the approved budget of £288.7m and available funding.

After significant discussion and hearing from Messrs Smith and Wylie in response to members' questions, the Partnership noted:

- (i) the continued progress made on all Subway Modernisation and improvements since the last written update to the Partnership via S&P Committee in May 2019;
- (ii) the complex nature of the particular stage that the Subway Modernisation is about to enter. Detailed design and installation of control systems within narrow gauge, 19th

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century tunnels will bring significant technical and operational challenges requiring full and detailed understanding and management;

- (iii) expected (but as yet undefined) delays to programme forecasts by the ANSTA JV for the MSA contract with some key operational dates impacted significantly since their last baseline reported dates. SPT will challenge and assess the re-baselined programme and delivery risks on receipt of full revised forecasting (expected early 2020);
- (iv) a minor change in contract costs (within contingency) has been agreed on the MSA contract and a number of submitted change items associated to reported delays remain under review and challenge;
- (v) operational impacts of the reported delay are being assessed and mitigation planning is underway, including existing fleet maintenance and reliability programmes;
- (vi) the need to extend the Airwave contract is required and will come to a future Committee meeting in early 2020; and
- (vii) the programme remains within overall budget and funding.

8. SPT Carbon Management Plan

[“Click here to view report”](#)

There was submitted a report (issued) of 25 November 2019 by the Chief Executive recommending approval of an updated Carbon Management Plan for SPT.

Following considerable discussion and after hearing from Mr MacLennan and Mr Kiloh in response to Members’ questions the Committee:

- (a) noted the report; and
- (b) approved the proposed Carbon Management Plan detailed in section 3 of the report.

9. Glasgow City Centre Low Emission Zone - Update

[“Click here to view report”](#)

There was submitted a report (issued) of 21 November 2019 by the Assistant Chief Executive providing an update on the development of the Glasgow City Centre Low Emission Zone (LEZ) introduced in December 2018 by Glasgow City Council (GCC).

Following discussion and after hearing from Mr Dickson in response to members’ questions, the Partnership noted the contents of the report.

10. Proposed transfer of responsibility for the Gourock – Kilcreggan ferry service

[“Click here to view report”](#)

There was submitted a report (issued) of 4 December 2019 by the Assistant Chief Executive recommending agreement of the transfer of responsibility for the Gourock – Kilcreggan ferry service from SPT to Transport Scotland.

After discussion the Partnership agreed that the final terms for the agreement for the transfer of responsibility on 1 April 2020 be negotiated by the Assistant Chief Executive and that the final terms be considered by a future Committee.

The chair thanked all officers involved in the negotiations for their hard work.