

**Strathclyde Concessionary Travel
Scheme Joint Committee
Annual Accounts for the year
ended 31 March 2022**

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Members of the Joint Committee

Members of the Joint Committee as at 31 March 2022

Member

Councillor Graham Hardie

Councillor Jim Roberts

Councillor Alan Moir

Councillor Jim Fletcher

Councillor Malcolm Balfour

Councillor Martin Bartos

Councillor David Wilson

Councillor Donald Reid

Councillor Michael McPake

Councillor Cathy McEwan

Councillor Ian Cochrane

Councillor David Shearer

Councillor Jim Finn

Representing

Argyll & Bute Council

East Ayrshire Council

East Dunbartonshire Council

East Renfrewshire Council

Glasgow City Council

Glasgow City Council

Inverclyde Council

North Ayrshire Council

North Lanarkshire Council

Renfrewshire Council

South Ayrshire Council

South Lanarkshire Council

West Dunbartonshire Council

The Joint Committee consists of 13 Elected Members representing the 12 constituent unitary authorities in the west of Scotland, together with the Chair of Strathclyde Partnership for Transport. The Joint Committee met on 2 occasions during 2021/22.

Valerie Davidson

Strathclyde Partnership for Transport
131 St. Vincent Street
Glasgow
G2 5JF

Any correspondence for the Strathclyde Concessionary Travel Scheme should be sent to the address above.

Management Commentary

Introduction

This management commentary puts the annual accounts into context of what the Joint Committee is aiming to achieve, how we manage the risks and challenges and what the future holds.

About Strathclyde Concessionary Travel Joint Committee

SCTS covers the 12 local authorities within the designated Strathclyde Partnership for Transport area, and all local authorities are represented on the Joint Committee plus the chair of Strathclyde Partnership for Transport. The cost of the Scheme is met by the 12 councils. Strathclyde Partnership for Transport administers the Scheme on behalf of the Joint Committee.

The Joint Committee was established on 22 October 1999, although as outlined below, significant changes have been made since then.

Scope of the Scheme

The Strathclyde Concessionary Travel Scheme (“the scheme”) offers reduced fares on ScotRail services, which start and finish within the Scheme’s boundaries, on Glasgow’s Subway and on local ferries for anyone who lives on an island or peninsula and meets the qualifying criteria.

The scheme is open to people aged 60 years old and over plus many disabled people if they live permanently in the area covered by the scheme. Strathclyde Concessionary Travel Cards with a named ferry route on them (Ferry Travel Cards) are also available to permanent residents of one of the islands covered by the scheme or where residents live on the Cowal or Rosneath peninsulas.

A National Concessionary Travel Scheme for Bus was introduced on 1 April 2006. As a result, all bus concession travel became a matter for Transport Scotland with effect from that date with railway, subway and ferry within the designated Scheme area remaining a matter for the Joint Committee.

From 2009/10 onwards, a programme of changes was implemented to ensure the sustainability of the scheme in the longer term (see Table 1). This began with changes to fares being amongst a range of measures which were approved by the Joint Committee on 11 December 2009 and implemented in 2010/11. A further fare increase was implemented in 2011/12 and amendments to the operator reimbursement factors and the introduction of a rail evening peak restriction were implemented in 2012/13. These measures were successful in controlling Scheme costs over those years.

In 2017/18, there were changes made for the first time in four years, as the Joint Committee agreed to increase the basic concessionary fare on all modes by 10p on a single and 10p on a return, making the single standard fare £1.00 and the return fare £1.40. Rail journeys greater than 10 track miles are charged at 50% of the standard rail fare. Ferry fares for journeys greater than 10 nautical miles were capped at £2.00 for a single and £2.80 for a return. Further changes were made in 2018/19 with standard return journey fares increasing to £1.50 and the return journey fare for Ferry over 10 nautical miles increasing to £2.90.

No further changes were made for 2021/22 pending a major review of the Scheme. However, the Joint Committee was advised in September 2019 that the requisition from constituent authorities was no longer sufficient to cover operator payments and that it was estimated that a maximum of two years reserves were now held. Subsequently the Joint Committee agreed fares increases for 2021/22 to help sustain the Scheme whilst the major review of the Scheme is undertaken. However, the continuing impact of the COVID-19 pandemic in 2021/22 significantly changed the position in the short term with patronage and scheme costs reducing massively, which provided financial respite from the short term financial challenges. This led to the suspension of the planned implementation of a revised fares structure until January 2023 at the earliest.

Table 1 Programme of Changes to the Scheme

<p style="text-align: center;">2012-13</p> <ul style="list-style-type: none"> ▪ Updated operator reimbursement calculations. ▪ Introduced an evening-peak restriction on rail travel [between 16:30 and 18:30 hrs.] ▪ Basic concessionary fare maintained at 80p single and £1.20 return. 	<p style="text-align: center;">2013-14</p> <ul style="list-style-type: none"> ▪ Basic concessionary fare increased to 90p single and £1.30 return.
<p style="text-align: center;">2014-15</p> <ul style="list-style-type: none"> ▪ Basic concessionary fare maintained at 90p single and £1.30 return. 	
<p style="text-align: center;">2016-17</p> <ul style="list-style-type: none"> ▪ Basic concessionary fare maintained at 90p single and £1.30 return. 	<p style="text-align: center;">2015-16</p> <ul style="list-style-type: none"> ▪ Basic concessionary fare maintained at 90p single and £1.30 return.
<p style="text-align: center;">2018-19</p> <ul style="list-style-type: none"> ▪ Basic concessionary return fare increased to £1.50. No change to single fare. 	<p style="text-align: center;">2017-18</p> <ul style="list-style-type: none"> ▪ Basic concessionary fare increased to £1.00 single and £1.40 return.
<p style="text-align: center;">2020-21</p> <ul style="list-style-type: none"> ▪ Approval by Joint Committee to increase the basic single and return fares by 50p. <i>(Decision taken not to introduce this increase in response to the Covid-19 pandemic).</i> 	<p style="text-align: center;">2019-20</p> <ul style="list-style-type: none"> ▪ Basic concessionary fare maintained at £1.00 single and £1.50 return.
	<p style="text-align: center;">2021-22</p> <ul style="list-style-type: none"> ▪ Basic concessionary fare maintained at £1.50 single and £1.50 return. <i>(Joint Committee agreed the Review recommendations not to introduce the new fares structure during 2021-22 due to the on-going Covid-19 pandemic).</i>

Our Priorities

The Joint Committee seeks to meet the objectives of the scheme, maintaining a viable offering for service users whilst ensuring the long-term financial sustainability of the scheme. This includes maintaining the scheme at levels affordable to the funding local authorities and utilising reserves in support of the scheme. This remains the case during and after the current pandemic.

Performance Reporting

The Joint Committee monitors its performance regularly and reports on its performance to its members through the Joint Committee meetings. All reports are available to the public and can be found at:

<https://www.spt.co.uk/spt-across-the-region/about-spt/minutes-agendas/strathclyde-concessionary-travel-joint-committee/>

Treasury Management

SPT manages all treasury management matters on behalf of the Joint Committee. SPT has adopted in full the CIPFA Code of Practice on Treasury Management including the creation and maintenance of a Treasury Management Policy Statement which sets out the policies and objectives of SPT's treasury management activities. SPT publishes an annual Treasury Management Strategy for the year ahead and annual Treasury Management Report for the year past, including a commentary on compliance. The 2021/22 Treasury Management Strategy can be found at:

https://www.spt.co.uk/media/krppxmyi/p120321_agenda8.pdf

Management of Risk

All financial and operational risks are reviewed throughout the year and are reported to the Joint Committee within the regular scheme costs reviews and as part of the annual revenue budget approval reports. All reports are available to the public and can be found at:

<https://www.spt.co.uk/spt-across-the-region/about-spt/minutes-agendas/strathclyde-concessionary-travel-joint-committee/>

Preparation of the Annual Accounts

The financial statements demonstrate SCTS sound stewardship of the public funds it controls and manages. The annual accounts have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2021/22 which is based upon International Financial Reporting Standards (IFRS). Therefore, the Code, which remains the authoritative source of accounting standards for local authorities (and related bodies) across the UK, is based upon internationally common accounting standards.

Review of Performance

SCTS's comprehensive income and expenditure statement for the year ended 31 March 2022 is shown on page 16.

The agreed budget for 2021/22 was £4.076 million (£4.175 million, 2020/21). Funding contributions from the 12 participating councils were agreed at £4.076 million (£4,039 million, 2020/21) with no draw from reserves required.

Payments to operators in the year amounted to £2.645 million (£0.964 million, 2020/21) which although a significant increase remains well below the 2019/20 payments of £4.328 million. The final outturn inclusive of all costs is £2.940 million (£1.306 million, 2020/21) which is £1.136 million less than the original 2021/22 budget. The underspend is entirely due to a significant decrease in payments to operators, which was driven by the vastly reduced number of journeys made as a result of COVID-19 during the financial year 2021/22 when COVID-19 guidance, affecting travel patterns, varied through the year. In total there were 2.821 million journeys in 2021/22 (1.008 million, 2020/21). This had a material impact on patronage and operator reimbursement in 2021/22 which in turn resulted in an increase in reserves.

Balance Sheet

The Balance Sheet is shown on page 17 and provides details of SCTS's assets and liabilities as at 31 March 2022.

Cash Flow Statement

The Cash Flow Statement and the accompanying notes on page 18 summarise the inflows and outflows of cash arising from transactions with third parties for revenue purposes during the year.

Movement in Reserves Statement

The Movement in Reserves Statement reported on page 19 shows the general reserves held by the SCTS as at 31 March 2022. The Joint Committee has in recent years implemented a policy of reducing the level of balances held to a level more commensurate with the local Scheme costs. This action has been taken by the Joint Committee following consultation with the funding bodies.

However in light of reduced patronage and operator reimbursement in 2021/22 as a result of COVID-19, £1.136 million was added to reserves. Reserves are necessary to ensure the longer term viability and sustainability of the Scheme at a time of uncertainty, with regard to potential reduced funding from member local authorities, anticipated fare increases and levels of demand for travel. All of which has been brought further into focus due to the ongoing Covid pandemic.

The scheme continues to experience longer term financial pressures, however due to the ongoing Covid pandemic, passenger numbers and reimbursement to operators are substantially below what was budgeted for 2021/22. The increase in reserves in 2021/22 allows the Scheme to potentially navigate its way out of the pandemic with greater financial stability in the short term as it makes decisions regarding the long-term viability and sustainability of the Scheme in line with recommendations approved at the 18 March Joint Committee.

Look Ahead

As noted, the Scheme in its current format is not sustainable in the long-term without an increase in funding from local authority partners or significant operational amendments to the scheme structure or fares applicable. A root and branch review of the scheme was completed in 2021/22, taking cognisance of the ongoing COVID-19 pandemic. Two key recommendations were agreed by the Joint Committee namely that the Scheme implement fare increases in 2021/22 followed by the introduction of a simplified 'half-fares' structure with capped fares applying to ferry routes and to existing rail 'rural zones'. The use of half fares would simplify the Scheme, would reduce the level of reimbursement and would increase the longer-term financial sustainability of the Scheme considerably.

This remains the agreed strategy of the Joint Committee to preserve long-term financial sustainability. The specific implementation dates will be influenced by the timing and nature of the recovery of public transport and Scheme patronage in 2022/23. As a consequence, the Joint Committee agreed in March 2022 to pause the planned implementation of the revised fares structure until January 2023 at the earliest. A further update on the scheme financial status and the timing of the implementation of the revised fare structure will be considered by the Joint Committee in 2022/23.

Membership of the Joint Committee

Details of representation on the Joint Committee at 31 March 2022 are shown on page 2.

Approved on behalf of Strathclyde Concessionary Travel Scheme Joint Committee and signed on their behalf

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Chair

XX September 2022

Neil Wylie

Treasurer

XX September 2022

Statement of Responsibilities

The Joint Committee's responsibilities

The Joint Committee is required to:

- Make arrangements for the proper administration of the scheme and its financial affairs. The responsibility for the administration of the scheme on a day to day basis has been delegated to Strathclyde Partnership for Transport;
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets; and
- Ensure the Annual Accounts are prepared in accordance with legislation (the Local Authority Accounts (Scotland) Regulations 2014), and so far as is compatible with that legislation, in accordance with proper accounting practices (section 12 of the Local Government Scotland Act 2003); and
- Approve the Annual Accounts for signature.

The Treasurer's responsibilities

The Treasurer is responsible for the preparation of the Scheme's statement of accounts in accordance with proper practices as set out in CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2021/22 ("the Code of Practice").

In preparing this statement of accounts, the Treasurer has:

- Selected suitable accounting policies and applied them consistently;
- Made judgements and estimates that were reasonable and prudent; and
- Complied with the Code of Practice.

The Treasurer has also:

- Kept proper accounting records which were up to date; and
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the Annual Accounts have been approved for signature by the Partnership at its meeting on 30 September 2022.

I certify that the Annual Accounts give a true and fair view of the financial position of the Scheme at the reporting date and the transactions of the Joint Committee for the year ended 31 March 2022.

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Chair

XX September 2022

Neil Wylie

Treasurer

XX September 2022

Annual Governance Statement and Statement of Financial Control

Scope of the Governance Framework

Although Strathclyde Concessionary Travel Scheme (SCTS) Joint Committee is a separate legal entity, due to the administrative relationship between SCTS and Strathclyde Partnership for Transport (SPT), there are a number of shared systems between the two bodies. The corporate governance and internal financial control arrangements that govern SCTS are also that of SPT.

Strathclyde Partnership for Transport (SPT) has established governance arrangements that are consistent with the seven principles for good governance outlined in the *'Delivering good governance in local government: Framework 2016'* published by the Chartered Institute of Public Finance and Accountancy (CIPFA).

SPT is responsible for ensuring that its business is conducted in accordance with the law and proper standards, that public money is safeguarded and properly accounted for, and used economically and efficiently. There is also a duty under the Local Government (Scotland) Act 2003 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

SPT is also responsible for establishing proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions and is focused on meeting key strategic and business objectives and that benefits are realised.

It was important to SPT that every effort was made to maintain the highest standards of governance during the public health emergency throughout 2021/22, which continued to change working arrangements to ensure compliance with the government restrictions.

The Purpose of the Governance Framework

The purpose of *Delivering good governance in local government: Framework 2016* (the Framework) is to encourage better service delivery and improved accountability by establishing a benchmark for aspects of good governance in the public sector.

The governance framework comprises the behaviours, values, practices and systems by which the Partnership is directed and controlled and engages with the community. It enables the Partnership to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost effective outcomes.

The quality of governance arrangements underpins the level of trust in public services and is therefore a fundamental building block upon which SPT can build its promise to customers. Trust in public services is also influenced by the quality of services received, regardless of who is responsible for delivering them, and also by how open and honest an organisation is about its performance.

Good governance, and a framework (Local Code of Corporate Governance) for the implementation of good governance allows SPT to be clear about its approach to discharging its responsibilities as outlined above and to promote this widely both internally, to employees and members, and externally to partners, stakeholders and most importantly the travelling public of the west of Scotland.

The Local Code of Corporate Governance has been populated with evidence of compliance to support each of the seven principles. The arrangements required for gathering information for the preparation of the Annual Governance Statement provide an opportunity for SPT to consider the robustness of the governance arrangements and to consider this as a corporate issue that affects all parts of the organisation. It also helps to highlight current arrangements and arrangements which will be subject to review in the forthcoming year.

The Governance Framework

Principle A: Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law.

SPT has well established standing orders and terms of reference that regulate the operation of the Partnership and committee meetings. These standing orders are supported by a scheme of delegated functions, standing orders relating to contracts, the code of corporate governance and financial regulations with clear delegation arrangements and protocols for decision making and communication, and codes of conduct defining the

standards of behaviour for employees and members. Guidance to support this principle is contained within SPT's governance manual.

SPT management have a designated role profile and these profiles are easily accessible for employees via the intranet and are structured to provide clear responsibility and accountability at both strategic and operational levels.

These arrangements are supplemented by HR policy and guidance.

Equality and Diversity Monitoring and Advancing Equality Pay Gap Update reports were presented to and noted by the Personnel committee at its meeting of 30 April 2021.

A full committee cycle for all members was held throughout 2021/22 via video conferencing with some in-person meetings following easing of restrictions.

Principle B: Ensuring openness and comprehensive stakeholder engagement.

SPT is clear about the leadership responsibilities for services, whether provided directly, through partners or by third parties. We will work closely with partners and stakeholders to make sure they deliver to agreed levels of quality and are accountable for what they do. SPT has a clear commitment to ensure services deliver the most appropriate combination of quality, value and choice to all.

SPT is a committed community planning partner and we work in partnership to deliver local and national outcomes and to ensure we make a positive contribution to the Single Outcome Agreement and locality plans in each of our constituent council areas.

Each year we produce a Transport Outcome Report (TOR), which shows how our activities contribute to Single Outcome Agreements and SPT provide a summary of service delivery and local outcomes in each council area.

SPT interacts and engages with stakeholders and publishes annual reports, financial statements, service performance information and the results of customer surveys. In addition, communications are maintained through the local and national press, our website, staff intranet pages and officer and/or member representation at public meetings.

SPT remains committed to developing systems to allow stakeholders to engage electronically. Contact can be made through the website and social media.

Meetings of the Partnership and its committees are open to the public, even through the government restrictions, by virtual means, and agendas, papers and minutes are published on our website in accordance with the Publication scheme.

Progress reports on the new Regional Transport Strategy were presented to and noted by the Partnership at its meetings throughout 2021/22.

Principle C: Defining outcomes in terms of sustainable, economic, social and environmental benefits.

The Annual Statement on Sustainable Economic Growth sets out the steps that SPT has taken in 2021/22 to promote and increase sustainable growth through the exercise of its functions.

The Regional Transport Strategy has a strong focus on the specific services, initiatives and projects which SPT seeks to deliver. The Regional Transport Strategy is integral to SPT's business planning processes which reflect current social, environmental and economic circumstances at local, regional and national levels.

The Strathclyde Partnership for Transport Annual Report 2020/21 was presented to and approved by the Partnership at its meeting of 17 September 2021 and shared widely with all stakeholders.

Principle D: Determining the interventions necessary to optimise the achievement of the intended outcomes.

The Partnership and committees receive regular and comprehensive reports on SPT service delivery and outcomes.

The decision making and scrutiny framework within SPT encompasses self-evaluation as well as internal and external inspection.

The SPT strategy group and senior management receive advice and guidance from officer led groups responsible for the consideration of, for example, environmental sustainability, Digital transformation, and health and safety to drive and direct the decision making process. This advice is supplemented by external support provided by specialist professionals and services, where appropriate. During 2021/22, this included the presentation of the *Annual Safety Performance report 2020/21* to the Personnel committee at its meeting of 5 November 2021.

Principle E: Developing the entity's capacity, including the capability of its leadership and the individuals within it.

This principle is about enabling members and officers to develop and enhance their knowledge and skills to allow them to effectively fulfil their roles and responsibilities.

A programme of training has been put in place for all members to remain well versed in their role and the role of the committee(s).

SPT has adopted a corporate induction process, delivered by Human Resources (HR). All new employees are required to undertake this induction. This arrangement is supplemented by local induction which is delivered by the appropriate department.

SPT remains committed to developing its workforce through the provision of a learning and development scheme for employees, to ensure that training and development needs are documented and managed in a structured and planned way.

A *Learning and Development update* and activity report covering all areas of service delivery was presented to and noted by the Personnel committee at its meeting of 5 November 2021.

Principle F: Managing risks and performance through robust internal control and strong public financial management

The Partnership's Standing Orders, Committee Terms of Reference, Scheme of Delegated Functions and Financial Regulations outline the roles and responsibilities for the monitoring and reporting of financial and risk management arrangements.

All reports presented to the Partnership/Committee require an assessment of financial and risk consequences to be detailed to support the decision making process.

The Partnership has an effective budget setting process which demonstrates an understanding of its costs, priorities and risks which is directly linked to outcomes.

The financial position is continually monitored throughout the year by the Strategy and Programmes committee.

The annual accounts demonstrate SPT's sound stewardship of the public funds it controls and manages. The annual accounts are prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom which is based upon International Financial Reporting Standards (IFRS). Therefore the Code, which remains the authoritative accounting standard for local authorities (and related bodies) across the UK, is based upon internationally common accounting practices.

In accordance with the Scottish Government's *Strategic Framework for a Cyber Resilient Scotland and Public Sector Action Plan*, SPT has:

- senior management commitment and governance arrangements in place;
- cyber security information sharing partnership (CiSP) membership;
- appropriate use of Active Cyber Defence measures;
- appropriate training and awareness raising processes and workplace learning against cyber threats;
- cyber incident response protocols, aligned with central mechanisms.

A *Cyber resilience update* report was presented to and noted by the Audit & Standards committee at its meeting of 27 August 2021.

Updated *Information and Cyber Security policies* were presented to and noted by the Personnel committee at its meeting of 5 November 2021.

A report on the introduction of *Strathclyde Concessionary Travel Scheme – New Fare Structure – Financial Year 2022/2023* was presented to and noted by the Strathclyde Concessionary Travel Scheme Joint committee at its meeting of 17 September 2021.

Principle G: Implementing good practices in transparency, reporting, and audit, to deliver effective accountability.

Stakeholders and other interested parties can easily access information on SPT, its performance and outcomes (e.g. Annual statement on sustainable economic growth and Public Services Reform (Scotland) Act 2010 statements) from the website.

The website provides clear information on the services that SPT delivers and its responsibilities to the community and the travelling public of the west of Scotland.

Stakeholders can communicate with SPT using a range of available channels including social media. SPT has a Facebook and Twitter accounts.

The Audit and Standards committee meet on a regular basis and has clear terms of reference.

An Audit & Standards committee annual report 2021/22 was presented to and noted by the Partnership at its meeting of 18 March 2021.

Monitoring and Review of Governance Arrangements

SPT's governance arrangements are formally monitored via:

- the Partnership's established committee framework, including the Audit and Standards committee;
- Strategy Group and senior management;
- internal and external audit work; and
- review(s) of the local code of corporate governance arrangements which inform this statement.

Review of governance arrangements are undertaken within the context of the Regional Transport Strategy, Community Planning, and our strategic objectives.

Chief Executive

Following the retirement of the (former) Chief Executive in August 2021, the Assistant Chief Executive was appointed interim Chief Executive with immediate effect.

A Recruitment committee comprising of six cross party representation of elected members was established. An extensive robust recruitment process was undertaken with specialist external support, culminating in a recommendation to the Partnership meeting of 17 December 2021.

This recommendation was unanimously approved with Valerie Davidson appointed as Chief Executive from 17 December 2021.

Financial Management Code

The Financial Management Code (CIPFA) identifies risks to financial sustainability, introduces an overarching framework of assurance and sets out standards of financial management.

The principles, in applying standards of financial management, are:

- **Organisational leadership** – demonstrating a clear strategic direction based on a vision in which financial management is embedded into organisational culture;
- **Accountability** – based on medium-term financial planning that drives the annual budget process supported by effective risk management, quality supporting data and whole life costs;
- Financial management is undertaken with **transparency** at its core using consistent, meaningful and understandable data, reported frequently with evidence of periodic officer action and elected member decision making;
- Adherence to professional **standards** is promoted by the leadership team and is evidenced;

- Sources of **assurance** are recognised as an effective tool mainstreamed into financial management, including political scrutiny and the results of external audit, internal audit and inspection;
- The long-term **sustainability** of local services is at the heart of all financial management processes and is evidenced by prudent use of public resources.

SPT has arrangements in place to meet all these principles in application of the prescribed standards of financial management.

Statutory Role

Section 95 of the Local Government (Scotland) Act 1973 places responsibility for the proper administration of SPT's financial affairs upon the proper officer of the Partnership. In SPT, the Director of Finance & Corporate Support is the responsible officer and is a member of the SPT Strategy Group.

This arrangement is in accordance with good practice, as prescribed in the CIPFA Statement on the Role of the Chief Financial Officer in Local Government. Officer responsibilities are set out in SPT's Scheme of Delegated Functions and Financial Regulations which confirm that the Director of Finance & Corporate Support shall be responsible for the financial affairs of the Partnership and act as adviser to the Partnership and all committees.

System of Internal Financial Control

This section of the Annual Governance Statement relates to the system of internal financial control of SPT. It incorporates a level of assurance on the systems of internal financial control.

This statement applies to the 2021/22 annual accounts for SPT. We acknowledge our responsibility for ensuring that an effective system of internal control is maintained and operated in connection with the resources concerned.

The system of internal financial control is based on a framework of regulations, policies, processes, administrative and authorisation procedures and controls, management supervision and a system of delegated authority and accountability.

Development and maintenance of the system is undertaken by officers of SPT. Key elements include:

- application of the standards of financial management;
- comprehensive capital and revenue budgeting systems integrated with service planning;
- a regime for regular reporting to the Partnership and committees of periodic and annual reports which highlight financial performance against forecast;
- setting targets to measure financial and other performance;
- performance management information;
- project management disciplines; and
- guidance relating to financial processes, procedures and regulations.

Internal Audit is an independent, objective assurance and consulting activity designed to add value and improve an organisation's operations. It helps an organisation accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes.

The Audit and Assurance function provides Internal Audit services to the Partnership in conformance with the Public Sector Internal Audit Standards (PSIAS). All engagements are completed in conformance with these standards and the Internal Audit Charter. The Audit and Assurance team completed an annual programme of work approved by the Audit and Standards committee based on a risk-based internal audit plan. The plan was reviewed throughout the year to reflect evolving risks and changes within the organisation.

Internal Audit reports identifying areas for improvement and/or non-compliance with expected controls are brought to the attention of management and include appropriate recommendations and action plans. It is management's responsibility to ensure that proper consideration is given to Internal Audit reports and that appropriate action is taken on recommendations. Reports are subsequently monitored by the Strategy Group and the Audit and Standards committee.

The effectiveness of internal financial controls is informed by officers throughout SPT and the Audit and Standards committee (as the scrutiny committee) and by the work of internal and external audit. It is SPT's view that the systems for internal control were effective during 2021/22 with no identified material weaknesses, and will be improved through implementation of the recommended actions from internal and external audit reports, and continuous corporate business planning.

It should be noted that the system of internal financial control can provide only reasonable and not absolute assurance that all transactions are properly assessed or that errors have been prevented, and as such SPT is continually seeking to improve the effectiveness of its system of internal financial control.

SPT is committed to ensuring that governance and internal financial control arrangements are robust, proportionate, and in line with good practice.

SPT has established a culture of continuous improvement, and is thorough in addressing issues that emerge either through self-assessment, business improvement processes or as part of the external scrutiny process.

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Chair

XX September 2022

Neil Wylie

Treasurer

XX September 2022

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Accounting Policies

General Principles

The annual accounts for the year ended 31 March 2022 have been compiled on the basis of recommendations made by the Local Authority (Scotland) Accounts Advisory Committee (LASAAC) and have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2021/22 (the Code). The Code is based on International Financial Reporting Standards (IFRS) with interpretation appropriate to the public sector. The statements are designed to give a 'true and fair view' of the financial performance and position of SCTS for 2021/22.

The accounting concepts of 'materiality', 'accruals', 'going concern' and 'primacy of legislative requirements' have been considered in the application of accounting policies. In this regard the materiality concept means that information is included where the information is of such significance as to justify its inclusion. The accruals concept requires the non-cash effects of transactions to be included in the financial statement for the year in which they occur, not in the period in which the cash is paid or received. The going concern concept assumes that SCTS will not significantly curtail the scale of its operation. Wherever accounting principles and legislative requirements are in conflict the latter shall apply.

The accounting convention adopted in the annual accounts is principally historical cost.

1. Basis of Preparation

The accruals concept requires the non-cash effects of transactions to be reflected in the annual accounts for the accounting period in which those effects are experienced and not in the period in which any cash is received or paid.

- **Revenue income and debtors**

All transactions relating to the period to 31 March 2022 have been matched and accounted for in the period to which they relate. Government grants and other contributions are accounted for on an accruals basis and are recognised as income when the conditions of entitlement have been satisfied and there is reasonable assurance that the monies will be received.

- **Revenue expenditure and creditors**

Sundry creditors are accrued on the basis of payments made following 31 March 2022 relating to goods or services received in the year together with specific accruals in respect of further material items.

2. Amounts Due to Operators

Amounts due to operators are based on actual claims processed. Where claims have not been received the liability is estimated based on the historic level of payments and known passenger trends. Outstanding additional cost claims have been included at the cost shown in the operator's claims or if under negotiation at the latest negotiated figure. The operators claim includes compensation to operators for lost fares as permitted under the current Strathclyde Concessionary Travel Scheme.

3. Corporate Costs

Strathclyde Partnership for Transport provides the administrative support to the Scheme and also meets certain costs attributable solely to the administration of the Scheme.

The recharge includes:

- employees who are involved full time in administering the National Entitlement Card and the local scheme, including employer on-costs such as National Insurance and employer pension contributions;
- general support staff who are charged on the basis of estimated time spent on the Scheme's activities, including employer on-costs; and
- an allowance for the Partnership overheads. These overheads are allocated based on staff numbers and include property costs, printing and stationery, supplies and services and audit costs charged to the Partnership.

4. Retirement Benefits

In accordance with IAS19, SCTS is required to disclose certain information concerning assets, liabilities, income and expenditure relating to pension schemes for its employees.

As SCTS does not have any direct employees, the standard does not apply and accounting requirements are contained with the annual accounts of Strathclyde Partnership for Transport.

5. Investments

Temporary surplus cash balances are invested with UK banks. An investment return is earned on these investments and is shown in the Comprehensive Income and Expenditure Statement as interest received.

6. Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that mature in three months or less from the date of acquisition or balance sheet date and that are readily convertible to known amounts of cash with insignificant risk of change in value. Bank balances are included in the balance sheet at the closing balance in the SCTS ledger.

7. Value Added Tax (VAT)

Income and expenditure excludes any amounts related to VAT, as all VAT collected is payable to HM Revenue & Customs and all VAT paid is recoverable from them i.e. VAT has a neutral impact on SCTS's income and expenditure.

8. Usable Reserves

Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus/Deficit on the Provision of Services in the CIES. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement.

The General Fund Balance represents cash funds that are available to SCTS.

9. Provisions and Contingent Liabilities

Provisions are made where SCTS has a present obligation, either legal or constructive, as a result of a past event that results in probable outflow of resources embodying economic benefits or service potential being required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the appropriate service line in the CIES Statement in the year that SCTS becomes aware of the obligation, and measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties. Where the effect of the time value of money is material, the amount of the provision recognised is the present value of the expenditure expected to be required to settle the obligation.

Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is improbable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

10. Related Party Transactions

Related party transactions are identified, considered and disclosed in line with the requirements of International Accounting Standard 24 - Related Party Disclosures (IAS 24).

11. Financial Instruments

Loans and Receivables and Loans Payable are carried at amortised cost on the Balance Sheet. Available-for-sale investments are carried at fair value based on quoted market price.

The interest receivable or payable that is recognised within Financing and Investment Income and Expenditure is based on the effective interest rate chargeable to the carrying amount.

12. Accounting Standards Issued Not Adopted

There are no accounting standards that have been issued, but not yet adopted that will have a material impact on the accounts.

13. Critical judgements made in applying accounting policies and assumptions about the future and other sources of estimation uncertainty

There have been no critical judgements made in applying the accounting policies. In addition there have been no material assumptions about the future and other sources of estimation uncertainty.

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Comprehensive Income and Expenditure Statement for the year ended 31 March 2022

2020/21			2021/22			
Gross Expenditure £000	Gross Income £000	Net Expenditure of Continuing Operations £000		Gross Expenditure £000	Gross Income £000	Net Expenditure of Continuing Operations £000
964	0	964	Payments to Operators	2,645	0	2,645
349	0	349	Corporate Costs (note 1)	302	0	302
1,313	0	1,313	Cost of Services	2,947	0	2,947
			(7) Financing and Investment Income and Expenditure (note 2)			(7)
			(4,039) Taxation and Non-Specific Grant Income (note 3)			(4,076)
		(2,733)	Deficit on Provision of Services			(1,136)
		0	Other Comprehensive Income and Expenditure			0
		(2,733)	Total Comprehensive Income and Expenditure			(1,136)

An Expenditure and Funding Analysis note has not been produced for SCTS as the note would simply mirror the Income and Expenditure Statement details above.

Balance Sheet as at 31 March 2022

31 March 2021 £000		Note	31 March 2022 £000
2,025	Short-term Investments	8	3,032
1,634	Cash and Cash Equivalents	7	2,102
3,659	Current Assets		5,134
(199)	Short-term Creditors	9	(538)
(199)	Current Liabilities		(538)
3,460	Net Assets		4,596
3,460	Usable Reserves	4	4,596
3,460	Total Reserves		4,596

The unaudited accounts were issued on 24 June 2022 and the audited accounts were authorised for issue on 30 September 2022.

Signed on behalf of the Joint Committee:

Neil Wylie

Treasurer

XX September 2022

Cash Flow Statement for the year ended 31 March 2022

2020/21 £000		2021/22 £000
2,733	Net surplus or (deficit) on the provision of services	1,136
(912)	Adjustments to net surplus or deficit on the provision of services for non-cash movements (note 5)	339
(7)	Adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities	(7)
1,814	Net cash flows from Operating Activities	1,468
(1,078)	Investing Activities (note 6)	(1,000)
736	Net increase or (decrease) in cash and cash equivalents	468
898	Cash and cash equivalents at the beginning of the reporting period	1,634
1,634	Cash and cash equivalents at the end of the reporting period (note 7)	2,102

Movement in Reserves Statement

Current Year

	General Fund Balance £000
Balance at 31 March 2021	3,460
Movement in reserves during 2021/22	
Total Comprehensive Income and Expenditure	1,136
Increase / (Decrease) in 2021/22	1,136
Balance at 31 March 2022 carried forward	4,596

Comparative Information for 2020/21

	General Fund Balance £000
Balance at 31 March 2020	727
Movement in reserves during 2020/21	
Total Comprehensive Income and Expenditure	2,733
Increase / (Decrease) in 2020/21	2,733
Balance at 31 March 2021 carried forward	3,460

Notes to the Financial Statements

1. Comprehensive Income and Expenditure Statement - Corporate Costs

2020/21 £000		2021/22 £000
187	Staff Costs	195
5	Auditor's Remuneration	5
0	Members Allowances and Expenses	0
111	Other Costs	76
46	Postage Costs	26
349	Total	302

The average number of full time SPT staff dealing with the administration of the Scheme was 7 (2020/21: 7), including the issue of the national entitlement card.

2. Comprehensive Income and Expenditure Statement - Financing and Investment Income and Expenditure

2020/21 £000		2021/22 £000
(7)	Interest receivable and similar income	(7)
(7)	Total	(7)

3. Comprehensive Income and Expenditure Statement - Taxation and Non Specific Grant Incomes

The Scheme is funded by contributions received from the local authorities within the area served by the Scheme and from a draw on reserves. The funding is set as part of the budget process and takes account of expected participation, changes in fares and the level of reserves.

The funding received or due from local authorities is set out in the table below:

2020/21 £000		2021/22 £000
(205)	Argyll & Bute Council	(206)
(234)	East Ayrshire Council	(237)
(227)	East Dunbartonshire Council	(229)
(180)	East Renfrewshire Council	(182)
(839)	Glasgow City Council	(845)
(156)	Inverclyde Council	(158)
(285)	North Ayrshire Council	(287)
(568)	North Lanarkshire Council	(573)
(322)	Renfrewshire Council	(326)
(263)	South Ayrshire Council	(265)
(597)	South Lanarkshire Council	(604)
(163)	West Dunbartonshire Council	(164)
(4,039)	Total	(4,076)

4. Balance Sheet - Usable Reserves

Movements in SCTS's usable reserves are detailed in the Movement in Reserves Statement.

5. Cash Flow Statement - Non Cash Movements

2020/21 £000		2021/22 £000
2	(Increase) / decrease in debtors	0
(914)	Increase / (decrease) in creditors	339
0	Increase / (decrease) in provisions	0
(912)	Total	339

6. Cash Flow Statement - Investing Activities

2020/21 £000		2021/22 £000
(1,085)	Purchase of short-term investments	(1,007)
7	Interest received (note 2)	7
(1,078)	Net cash flows from investing activities	(1,000)

7. Cash Flow Statement - Cash and Cash Equivalents

31 March 2021 £000		31 March 2022 £000
1,634	Current accounts with banks and building societies	2,102
1,634	Total cash and cash equivalents	2,102

8. Short-term Investments

31 March 2021 £000		31 March 2022 £000
2,025	Deposits with banks and building societies	3,032
2,025	Total	3,032

9. Short-term Creditors

31 March 2021 £000		31 March 2022 £000
0	Trade Payables	0
199	Accruals and Prepaid Income	538
0	Other payable amounts	0
199	Total	538

10. External Audit Costs

SCTS has incurred the following costs in relation to the audit of the Statement of Accounts, certification of grant claims and statutory inspections and to non-audit services provided by SCTS's external auditor.

2020/21 £000		2021/22 £000
5	Fees payable with regard to external audit services carried out by the appointed auditor for the year	5
0	Fees payable for additional services	0
5	Total	5

11. Related Parties

SCTS is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence SCTS. Disclosure of these transactions allows readers to assess the extent to which SCTS might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely.

Members and the 12 Local Authorities in Strathclyde

Nominated members from each of the 12 Local Authorities in Strathclyde have direct control over SCTS's financial and operating policies.

During 2021/22 the 12 Local Authorities in Strathclyde provided funding totalling £4.076 million (2020/21: £4.039 million) in the form of requisition.

Strathclyde Partnership for Transport (SPT)

SPT provides SCTS with administrative and overhead support, as well as sharing a number of the same board members. In addition, SPT receives a reimbursement from SCTS for concessionary travel usage on the Subway.

During 2021/22 SPT charged £0.297 million (2020/21: £0.344 million) to SCTS for the provision of administrative services. SCTS reimbursed SPT £0.187 million (2020/21: £0.072 million) for concessionary travel journeys made on the Subway.

There is a balance of £0.311 million (2020/21: £0.120 million) within Short-term Creditors (note 10) which relates to the administration charge and income reimbursement owed to SPT.

12. Financial Instruments

SCTS is debt free and therefore, SCTS currently has no debt related financial instruments disclosure requirements. The following disclosure covers all areas relevant to SCTS's activities. All financial assets and financial liabilities are held at amortised cost.

Financial Assets

	Cash and Investments		Current Debtors		Total
	31 March 2021 £000	31 March 2022 £000	31 March 2021 £000	31 March 2022 £000	
Amortised Cost	3,659	5,134	0	0	5,134
Total	3,659	5,134	0	0	5,134

12. Financial Instruments (continued)

Financial Liabilities

		Current	
	31 March	Creditors	Total
	2021	31 March	31 March
	£000	2022	2022
		£000	£000
Amortised Cost	199	538	538
Total	199	538	538

Financial Instruments Gains / Losses / Expenses charged during 2021/22 (at amortised cost)

The gain incurred by SCTS in 2021/22 was an interest gain of £0.007 million (2020/21: £0.007 million). There was no expense as SCTS is debt free at present.

13. Nature and Extent of Risk Arising from Financial Instruments

Treasury Management for SCTS is carried out by SPT who has fully adopted CIPFA's Code of Treasury Management Practices and has specific written risk management policies and procedures.

SCTS's activities expose it to a variety of financial risks, including:

- credit risk – the possibility that other parties might fail to pay amounts due to the authority;
- liquidity risk – the possibility that SPT might not have funds available to meet its commitments to make payments; and
- market risk – the possibility that financial loss may arise for the authority as a result of changes in such measures as interest rates and stock market movements.

SCTS's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the resources available to fund services. Risk management is carried out by SPT's finance team, under policies approved by the Partnership in the annual treasury management strategy.

Credit Risk

Credit risk arises from temporary deposits placed with banks and financial institutions, as well as credit exposure to SCT's customers.

The risk is minimised through the Annual Investment Strategy, which is available on SPT's website at https://www.spt.co.uk/media/lr2iuhl2/p180322_agenda9.pdf.

Credit Risk Management Practices

SCTS's is covered by SPT's investment policy, which has regard to the Local Government Investment (Scotland) Regulations (and accompanying finance circular) and the CIPFA Treasury Management Code of Practice. SPT's investment priorities will be security first, liquidity second and then return. In accordance with

the guidance from the Scottish Government and CIPFA, and in order to minimise the risk to investments, SPT: -

- has a defined list of investment instruments that are authorised for use;
- has a defined creditworthiness policy;
- an approved counterparty list, which is kept under constant review; and
- counterparty limits to ensure that funds are spread over several financial institutions.

The following analysis summarises SCTS's potential maximum exposure to credit risk, based on experience of default assessed by the credit rating agency.

15. Nature and Extent of Risk Arising from Financial Instruments (continued)

Amount as at 31 March 2021 £000		Amount as at 31 March 2022 £000	Historical Experience of Non-payment Adjusted for Market Conditions %	Estimated Maximum Exposure to Default and Un- collectability £000
3,659	Deposits with banks and other financial institutions	5,134	0	0
3,659	Total	5,134		0

Liquidity Risk

SCTS has a comprehensive cash flow management system that seeks to ensure that cash is available as needed. If unexpected movements happen, the authority has ready access to borrowings from the money markets and the Public Works Loans Board. There is no significant risk that it will be unable to raise finance to meet its commitments under financial instruments.

Market Risk

Movements in market interest rates expose SCTS to risk due to uncertainty in the interest receivable on investments. Higher interest rates would increase income received on variable rate lending, which would impact on the CIES.

SCTS's strategy for managing interest rate risk is covered in SPT's Treasury Management Strategy. Taking cognisance of interest rate forecasts during the year, fixed rate investments may be taken for longer periods to secure better long-term returns.

According to these investment strategies, as at 31 March 2022, if interest rates had been 1% higher with all other variables held constant, the financial effect would be:

31 March 2021 £000		31 March 2022 £000
	Estimated Financial Effect	
(33)	Increase in interest receivable on variable rate investments	(50)
(33)	Net theoretical impact on I&E Account	(50)

The impact of a 1% decrease in interest rates would be that no interest would be received on investments.

SCTS has no exposure to any price risk as a result of equity share investments, or to any foreign exchange rate movements.

16. Events after the Balance Sheet Date

The annual accounts were authorised for issue by the Treasurer on 30 September 2022. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2022, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information. As detailed in the management commentary the COVID-19 pandemic is having a significant impact operationally and financially on SCTS both in 2021/22 and moving forward.

17. Remuneration Report

The Local Authority Accounts (Scotland) Regulations 2014 and the Code require a remuneration report to be produced and included within the annual accounts. As SCTS has no employees and no allowances or expenses have been paid to any councillor there is nothing to report and therefore a Remuneration Report has not been included within the annual accounts.