



## Strategic Issues Update for the SPT area

**Committee** Strategy and Programmes

**Date of meeting** 2 February 2018

**Date of report** 12 January 2018

### Report by Senior Director

#### 1. Object of report

The object of this report is to update the Committee on various strategic-level issues currently affecting the west of Scotland transport network.

#### 2. Background

Members will be aware that there is a significant amount of activity within transport and related sectors at present, across national, regional and local levels. This activity covers a wide range of initiatives, from policy to delivery. To varying degrees, each of these has the potential to impact on SPT and its work. As the Regional Transport Partnership for the west of Scotland, it is essential that SPT closely monitors this wide range of activity and seeks to influence outcomes in a co-ordinated and integrated manner, seeking to maximise benefits for the people and communities of the west of Scotland. This report is intended to provide the Committee with the current status of each activity and SPT actions in that regard.

#### 3. Update

##### 3.1 National

##### 3.1.1 National Transport Strategy (NTS)

Transport Scotland (TS) continues to take forward work on the new NTS and SPT officers are involved in various groups established as part of the NTS development programme. Attached for information at Appendix 1 is a NTS update provided by Transport Scotland.

##### 3.1.2 Transport Bill

Further to the series of consultations that took place towards the end of 2017<sup>1</sup>, officers continue to engage with TS and other partners in regard to the new Transport Bill, including a meeting with TS officials specifically on bus partnerships which took place at the end of January 2018. Officers will keep the Committee updated as the Bill develops over 2018.

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<sup>1</sup> [http://www.spt.co.uk/documents/latest/sp241117\\_Agenda7.pdf](http://www.spt.co.uk/documents/latest/sp241117_Agenda7.pdf)

### 3.1.3 Chairs of the Regional Transport Partnerships of Scotland meeting with Transport Minister

The Chairs of the Regional Transport Partnerships of Scotland met with the Transport Minister on 23 January 2018 at the Scottish Parliament in Edinburgh. Issues discussed included strengthening the role of RTPs, active travel, and the bus framework in Scotland. The meeting was positive, and a verbal update will be provided to this Committee on actions arising from the meeting.

### 3.1.4 Local Governance Review

On 7 December 2017, the Scottish Government and COSLA announced a joint review of local governance<sup>2</sup>. The review is likely to run throughout 2018, will bring “a wide range of Scotland's public services into scope”, including powers and functions at national level, and will seek to “explore what changes to decision-making arrangements can improve people’s lives in different places across Scotland”. There is no further detail on what form the review will take but officers will liaise with the Scottish Government as necessary to input to the review process.

## 3.2 City Region/Deal, Rural/Growth Deals, Other Initiatives

### 3.2.1 Glasgow City Region/Deal

The Glasgow City Region City Deal<sup>3</sup> is an agreement between the UK Government, the Scottish Government and the eight councils across Glasgow City Region (East Dunbartonshire, East Renfrewshire, Glasgow City, Inverclyde, North Lanarkshire, Renfrewshire, South Lanarkshire and West Dunbartonshire). It sets out how Glasgow City Region proposes to create economic growth through:

- setting up a £1.13 billion Glasgow and Clyde Valley Infrastructure Fund to improve transport and regenerate/develop sites;
- supporting growth in the life sciences sector;
- helping small and medium enterprises to grow and develop;
- setting up programmes to support unemployed people; and
- testing new ways of boosting the incomes of people on low wages.

Work is progressing on delivery of the City Deal. In relation to the Glasgow Airport Access Project, a report for Transport Scotland<sup>4</sup> has been published regarding its deliverability, and the City Deal authorities have agreed to minimise expenditure on the project until the issues identified by TS have been addressed.

### 3.2.2 Glasgow City Region Strategic Transport Plan

The Glasgow City Region Economic Action Plan contained an ‘Ambition and Action’ to create a Glasgow City Region Strategic Transport Plan (GCRSTP)<sup>5</sup>. SPT officers have been liaising with various groups within the City Deal/Region governance arrangements to seek to ensure that the GCRSTP is

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<sup>2</sup> <https://beta.gov.scot/policies/improving-public-services/local-governance-review/>

<sup>3</sup> [www.glasgowcityregion.co.uk](http://www.glasgowcityregion.co.uk)

<sup>4</sup> [https://www.transport.gov.scot/media/40800/gaap-final-audit-report.pdf?\\_ga=2.142958066.611575445.1514388680-952962837.1431357956](https://www.transport.gov.scot/media/40800/gaap-final-audit-report.pdf?_ga=2.142958066.611575445.1514388680-952962837.1431357956)

<sup>5</sup> <http://www.glasgowcityregion.co.uk/CHttpHandler.ashx?id=19521&p=0> – See p15, Actions 9.1 and 9.2.

developed with the new Regional Transport Strategy structure to ensure co-ordination, integration, and to reduce any potential for duplication.

### 3.2.3 City Deal - Strathclyde Bus Investment Programme (SBIP)

Members will be aware that SPT was successful in ensuring that the SBIP is a key part of the Glasgow City Region City Deal, and a significant amount of work has been undertaken by officers in seeking to secure next stage approvals from the City Deal to make further progress. However, given the range of current external factors which could heavily influence the SBIP (including the new Transport Bill, Planning Bill, the proposed Low Emission Zone, GCC's proposed refresh of its Local Transport Strategy, and others) it has been communicated to the City Deal team that SPT will await the conclusion of these external factors prior to undertaking any further detailed work on the SBIP.

### 3.2.4 Glasgow City Region Intelligence Hub

The City Deal team are progressing proposals for a City Region Intelligence Hub<sup>6</sup> and a dedicated Intelligence Hub Development Co-ordinator has been recruited on secondment to develop a business case for it by mid-2018. SPT officers have had dialogue with the Co-ordinator and this will continue early in 2018.

### 3.2.5 Ayrshire Growth Deal/Argyll and Bute Rural Deal

Although neither of these Deals has been formally approved yet, SPT officers continue to seek to progress these with colleagues in relevant constituent councils. SPT were invited in early January to provide feedback on the transport elements of the Argyll and Bute Rural Deal. SPT has also received an invitation to attend an Ayrshire Transport Summit from the leaders of East, North and South Ayrshire on 9 February. Officers will keep the Committee updated on outcomes from that and work in relation to the Growth and Rural Deals.

### 3.2.6 Connectivity Commission

At the State of the City Economy Conference in Glasgow on 24 November 2017, the leader of Glasgow City Council (GCC) announced the creation of a Connectivity Commission<sup>7</sup> to explore challenges and opportunities for Glasgow city centre's public realm; congestion, pollution levels, and public transport patronage. The Commission is to be chaired by Professor David Begg and will report within 12-18 months. Other members of the Commission will include representatives from the University of Glasgow, City Centre Retail Association, Scottish Council for Development and Industry, Glasgow Chamber of Commerce, and Transform Scotland. SPT has written to Professor Begg to offer help and assistance as the Commission takes its work forward, and will meet him early in 2018 to discuss next steps.

### 3.2.7 Low Emissions Zone (LEZ)

Following the announcement that Glasgow was to have the first LEZ in Scotland<sup>8</sup>, SPT officers have been liaising with GCC and other relevant

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<https://www.glasgow.gov.uk/councillorsandcommittees/viewSelectedDocument.asp?c=P62AFQDNDN0GDNZLT1>

<sup>7</sup> <https://www.glasgow.gov.uk/index.aspx?articleid=21888>

<sup>8</sup> <https://news.gov.scot/news/first-low-emission-zone-for-glasgow>

stakeholders to offer assistance in the design and extent of the LEZ. The proposed implementation date for the LEZ is end of calendar year 2018, although it is anticipated that the LEZ will be fully introduced on a phased basis over following years.

### 3.3 Regional Transport Strategy (RTS)

3.3.1 Further to the approval for the creation of a new Regional Transport Strategy<sup>9</sup>, officers are working to develop a programme for delivery of the new RTS. Activity to date has focused on the scope of work required, skills and resources, stakeholder mapping, governance, and modelling. A draft timeline is in preparation with a current proposed end date for presenting a new RTS to the Partnership of mid-2020. Officers will provide regular updates to the Committee to keep members advised of progress.

#### 3.3.2 Fraser of Allander Institute (FAI)

The FAI is one of the leading economic research institutes in Scotland. Officers have been exploring opportunities to establish a strategic partnership with the FAI with a focus on research and analysis that can strengthen evidence on the role transport plays in inclusive economic growth in the west of Scotland, and for potential secondments between the two organisations. Discussions are at an early stage and officers will update the Committee as work progresses.

#### 3.3.3 Mobility as a Service Scotland (MaaS Scotland)

MaaS is the integration of various forms of transport services into a single mobility service accessible on demand. This is an emerging area for the transport industry and in this regard an organisation called MaaS Scotland has been established to provide a forum for discussion and development of MaaS in Scotland. SPT has become one of the first members of MaaS Scotland and has been involved in dialogue with various parties in regard to MaaS development. Officers will update the Committee as progress is made.

### 3.4 Events

#### 3.4.1 European Championships 2018<sup>10</sup>

Members will be aware that Glasgow is a host (with Berlin) of the European Championships 2018 between 2-12 August. SPT is liaising with Glasgow City Council and other partners regarding transport for the Championships, and on behalf of the organisers, hosted a meeting with bus operators on 11 January in this regard. Officers will update the Committee on any issues as the Championships approach.

## 4. Conclusions

There is significant potential for change in transport and related fields at present within Scotland at a strategic level, as a result of many of the initiatives outlined in section 3 above, and in relation to the Planning (Scotland) Bill which is the subject of another report to this Committee. SPT is involved in each of these, and officers will continue to seek to ensure that SPT's views are taken into account as matters progress.

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<sup>9</sup> [http://www.spt.co.uk/documents/latest/rtp290917\\_agenda7.pdf](http://www.spt.co.uk/documents/latest/rtp290917_agenda7.pdf)

<sup>10</sup> <https://www.glasgow2018.com/>

## 5. Committee action

The Committee is recommended to note this report.

## 6. Consequences

Policy consequences	<i>The report highlights various strategic-level activities which have the potential to impact on the west of Scotland transport network. The new RTS is currently at an early stage of development.</i>
Legal consequences	<i>None at present.</i>
Financial consequences	<i>None at present.</i>
Personnel consequences	<i>None at present.</i>
Equalities consequences	<i>An Equalities Impact Assessment will be undertaken as part of the new RTS development. Each of the strategic level issues outlined in this report have the potential to impact on equalities groups.</i>
Risk consequences	<i>None at present.</i>

**Name** Charles Hoskins  
**Title** Senior Director

**Name** Gordon MacLennan  
**Title** Chief Executive

For further information, please contact *Bruce Kiloh, Head of Policy and Planning* on 0141 333 3740.

## **APPENDIX 1**

### **Summary**

- In August 2016, the Minister announced that the National Transport Strategy (NTS) will be subject to a comprehensive review. The review will develop a successor strategy that sets out a compelling vision for transport over the next 20 years.
- We have set out an approach that is focused on collaborative working with our partners, developing a robust evidence base and engaging with stakeholders and citizens across Scotland to give them a greater say in the development of transport policy.
- Our collaborative approach involves a wide variety of internal and external stakeholders, who will meet regularly to develop the successor NTS with us through our working groups and partnership forums.
- We will deliver a wide programme of engagement across Scotland to ensure that transport users also have an opportunity to feed into the NTS process.
- The NTS Review will work towards a formal public consultation on a draft strategy in early 2019 with a view to publishing the successor strategy in July 2019.
- Details of our plans regarding collaborative working, evidence gathering and indicative timeline are detailed below.

### **Scope**

#### **In Scope**

- The main aim of the NTS Review will be to build upon NTS 2006 and the refreshed NTS 2016 to produce and publish 'NTS2', setting the strategic direction for transport in Scotland over the next twenty years.
- The scope of the review will include transport connectivity within Scotland, with the UK, and internationally. It is recognised that transport links within Scotland play a key part in attracting inward investment to Scotland.
- The review will set out the evidence base for future transport needs including identifying consistent or different needs between rural, coastal, islands, city, and urban areas.
- It will make recommendations on transport governance delivering on the recommendations in the NTS Refresh that a full review should set out roles and responsibilities and propose modification if appropriate.
- The scope of the review will also address specific issues and opportunities in the context of NTS including;
  - climate change;
  - integration;
  - air quality;
  - resilience;
  - congestion;
  - reducing inequality and increasing accessibility;
  - sustainable and inclusive economic growth;
  - innovation;
  - behavioural change;
  - identifying 'game-changing' events or technologies; and
  - public health.

- To support the overarching Scottish Government requirement for sustainable, inclusive economic growth, the review will also be aligned with concurrent cross-cutting Scottish Government policies.

### **Out of Scope of the Review**

- The NTS Review will inform the review of the Strategic Transport Projects Review (STPR), helping to identify future spending priorities on infrastructure, and will set a strategic direction for possible spending priorities in other, non-infrastructure, areas of importance. However, the NTS Review will not set a funding framework (that being determined by the Spending Review Process) nor will it identify specific infrastructure priorities. This latter will be done by the review of STPR.
- The review will aim to be self-contained and will not therefore be accompanied by any 'sister documents' e.g. a Freight Strategy, Rail Strategy etc. Existing long-term strategies (e.g. Ferries Plan) will not be revisited, but any modal strategy developed after NTS2 would be expected to reflect the updated national strategy.
- It is important that the review retains a strategic perspective, and does not function as a 'catch all/cure all' for every transport issue.

### **NTS and the Wider Policy & Legislative Landscape**

- We are committed to aligning NTS2 with the emerging policy and legislative landscape in Scotland including the outcomes from the independent planning review, Climate Change Plan, local government review, Enterprise and Skills review, City and Region Growth Deals and the Transport Bill.
- We will take into account their impact on the transport landscape by ensuring that key areas of work within the NTS review, including Transport Governance, complement these developments whilst also delivering the outcomes that we want for Transport.
- The planning review consultation confirmed that the NTS review's work on roles and responsibilities will encompass 'Empowering Planning to Deliver Great Places' recommendations on a review of transport governance, and responses on the consultation will help inform this work under NTS. The Regional Economic Partnerships report was published in June 2017 as part of the Enterprise and Skills review. The report also recounts the Government's commitment to review Transport Governance .
- The approach to National Planning Framework Four (NPF4) will be shaped by the wider programme of planning reform discussed in the planning consultation and the position statement published in June 2017. The outcome of this will determine the timescales and format for NPF4 in order that we can take forward alignment with NTS and STPR.

### **Early Engagement Survey**

- An early engagement online survey that sought responses on the opportunities and challenges facing transport over the next 20 years was launched in December 2016 and closed on 31 March 2017. A total of 614 responses were received, of which 76 were from groups or organisations and 538 from individual members of the public.
- The analysis of responses to the survey was published on the Transport Scotland website on 1<sup>st</sup> June 2017: <https://www.transport.gov.scot/publication/national-transport-strategy-early-engagement-consultation-survey/>
- Responses to the survey highlighted key themes that were particularly important to respondents, including:
  - promoting active travel;

- environmental issues;
  - high quality integrated public transport;
  - rural and island connectivity;
  - accessibility and affordability; and
  - the quality of our road network
- The survey responses also indicated broad support for the three national transport outcomes featured in the 2006 NTS.
  - Following the conclusion of the early engagement online survey we are now moving to extend the collaborative ethos of the review further. We have developed a plan for full-scale, Scotland-wide stakeholder engagement which will culminate in a public consultation in the early part of 2019.
  - The responses to the survey have informed the means by which full-scale stakeholder engagement will progress through online channels, social media, existing working groups and forums, dedicated events, special interest groups and community engagement.

### **Call for Evidence**

- The NTS Research and Evidence Group launched a Call for Evidence to a wide variety of stakeholders and partnership working groups on Wednesday 5<sup>th</sup> April 2017. The Call closed on Friday 14<sup>th</sup> July 2017.
- The Call asked for submissions of evidence (from all sectors and interested parties: academic, public, private and third sectors) to address questions grouped around seven key themes:
  - Economic growth and inclusive growth
  - Transport mode choice and demand
  - Environmental impact of transport
  - Active travel (e.g. walking and cycling)
  - Safe and resilient transport
  - Transport governance
  - Potential changes in society and technology
- Full details of the questions asked and further information about the Call can be accessed at: <https://www.transport.gov.scot/consultation/national-transport-strategy-call-for-evidence/>
- A total of 62 responses were received by the end of July 2017, including detailed submissions from a wide variety of sectors and modal interests. The initial analysis of the evidence received is being conducted by Transport Analytical Services within Transport Scotland.
- Submissions to the Call and summaries of the evidence received produced by the NTS Research and Evidence Group will be shared with NTS Working Groups and made publically available at the end of this year.

### **Strategic Framework**

- The Strategic Framework group is in the process of developing the NTS vision and objectives (currently at version 0.3 which was referred to at the National Transport Event on Tuesday 7th November), with a view to finalising these in December 2017. Working versions have been shared with the NTS Review Board, Partnership Group and with internal stakeholders and feedback has helped to shape the current version.
- The Strategic Framework group will meet for the fifth time on Wednesday 29th November to refine the current framework and develop the first draft of the vision. These updates will then be circulated to the Reference Group, Partnership Group and Working Groups for their review and comment.



## **Scenario Modelling**

- In late October 2017, Transport Scotland commissioned a consultant to assist with scenario modelling work and workshops will be set up with Transport Scotland colleagues to help the consultant gain further understanding of the work involved.
- Professor Glenn Lyons is likely to assist the consultant to develop the tool that is expected to shape strategic outcomes, establish priorities and test the range of policy suggestions from Working Groups. The development of the scenario modelling tool will last around six months, followed by options testing. The consultant has requested input from members of the Strategic Framework Working Group over the course of the project.

## **NTS Review Board**

- The NTS Review Board shall be the main overarching governance body for the conduct of the NTS review. The Board will consist of a range of key stakeholders in a position to:
  - provide strategic advice, guidance and challenge on the conduct of the review
  - provide strategic advice to inform key decisions to be made during the course of the review
  - provide strategic advice to inform determinations on areas of policy tension unable to be resolved at partnership working level
  - ensure wider input to the course of the review
  - provide strategic advice to inform the draft strategy for consultation, and for publication post consultation
- The NTS Review Board will be chaired by the Minister for Transport and the Islands, Humza Yousaf MSP.

<b>Organisation</b>
Minister for Transport and the Islands
Scottish Chambers of Commerce (SCC)
University of Glasgow
RTP Chair Representative
Sustrans Scotland
Convention of Scottish Local Authorities (CoSLA)
Society of Chief Officers of Transportation in Scotland (SCOTS)
SOLACE
Transport Scotland

## **Partnership and Working Groups**

- Three support groups have been convened to assist in the progress of the NTS Review:
  - NTS Review Reference Group
  - NTS Review Scottish Government Advisory Group
  - NTS Review Partnership Group
- The following lists show the members of each group, as of November 2017.

### **1. NTS Review Reference Group**

- An internal cross-directorate Transport Scotland group.

### **2. NTS Review Scottish Government Advisory Group**

- A group which will manage policy interdependencies with the review across the Scottish Government.

Organisation
Broadband Policy
Community Planning and Community Empowerment
Connectivity, Economy & Data
Energy Deployment
FCAS Transport Social Research
Head of the Energy and Climate Change Project Unit
Health & Social Care Integration
Local Economic Development
Local Government Policy and Relationships
National Planning Policy
OCEA
Region and City Partnerships
Rural Economy and Communities
Spatial Planning, Policy and Environment
Tourism Policy
Transport Scotland - MTRIPS
Transport Scotland - NTS Review Project Team

### 3. NTS Review Partnership Group

- An external strategic stakeholder group co-chaired by Transport Scotland and CoSLA. The group is non-modal, but there is modal representation on the thematic working groups according to remit. The following is a list of organisations represented on the NTS Review Partnership Group.

Organisation
Convention of Scottish Local Authorities (CoSLA) [co-chair]
Transport Scotland - NTS Review Project Team [co-chair]
Age Scotland
Confederation of British Industry (CBI) Scotland
Chartered Institution of Highways & Transportation (CIHT)
Citizens Advice Scotland
Community Transport Association
Freight Trade Association
Highlands and Islands Transport (HITrans)
Mobility & Access Committee for Scotland
NHS
Rural Parliament via Scottish Rural Action
Scottish Chamber of Commerce
Scottish Cities Alliance
Scottish Council for Development and Industry
Scottish Local Government Partnership
Scottish Trades Union Congress
Society of Chief Officers of Transportation in Scotland (SCOTS)
Strathclyde Partnership for Transport (SPT)
Transform Scotland
Transport Focus
Transport Scotland - NTS Review Project Team
Transport Scotland - Technical Analysis
Transport Scotland - Research/Analytics
Visit Scotland
Young Scot

### 4. Working Groups

- Three **Functional** groups are helping to deliver the fundamental building blocks for the review process: Research and Evidence; the Strategic Framework group; and the review of Transport Roles and Responsibilities.

- Four **Thematic** groups are addressing wider facets of the review under the themes; Enabling Economic Growth, Tackling Inequality, Greener & Healthier and Delivering Safe and Resilient Transport.
- All Thematic groups met for the first time in August and September 2017 and the second meetings are being convened in November and December 2017. All meetings are chaired (or co-chaired) by external parties with at least one member of the NTS Review team listed as a member for each group.
- Chairs/co-chairs are able to invite additional members to their Working Groups as required but overall numbers should be kept at a manageable level. Guest speakers can also be invited to deliver presentations on subjects relevant to the group's discussion.

### Functional Working Groups

Working Group	Organisation
Research and Evidence	University of Leeds <b>[chair]</b>
	University of the West of England
	Transport Research Institute, Edinburgh Napier University
	Centre for Transport Research, University of Aberdeen
	Transport Scotland
Remit	<i>Work with the academic community (and engage other researchers through knowledge exchange activity) to ensure that the best quality evidence is available to inform the NTS review, and oversee a 'call for evidence'</i>
Strategic Framework	Society of Chief Officers of Transportation in Scotland (SCOTS) <b>[co-chair]</b>
	Transport Scotland <b>[co-chair]</b>
	Convention of Scottish Local Authorities (CoSLA)
	RTP – Strathclyde Partnership for Transport (SPT)
Remit	University of Leeds
	<i>Work together and engage with stakeholders to develop an updated strategic framework that will provide the strategic foundation for all other aspects of the NTS review. Review the current NTS Strategic Framework (vision, objectives, outcomes)</i>
Transport Roles and Responsibilities	Transport Scotland <b>[co-chair]</b>
	Solace <b>[co-chair]</b>
	Convention of Scottish Local Authorities (CoSLA)
	Scottish Local Government Partnership (SLGP)
	Society of Chief Officers of Transportation in Scotland (SCOTS)
	RTP – Strathclyde Partnership for Transport (SPT)
	Heads of Planning Scotland
	Scottish Government Planning and Architecture
	Clydeplan
	Scottish Government Public Sector Reform
	Scottish Government Enterprise and Cities
Remit	Sustrans
	Enterprise and Skills
	<i>Build on the work of the NTS Refresh in further clarifying, and possibly modifying, existing transport roles and responsibilities nationally, regionally and locally e.g. between central and local government and service providers</i>

### Thematic Working Groups

Working Group	Organisation
Greener and Healthier	Transport Scotland <b>[co-chair]</b>
	Scottish Hydrogen and Fuel Cell Association <b>[co-chair]</b>
	Aberdeen City Council
	Caledonian MacBrayne
	Convention of Scottish Local Authorities (CoSLA)
	Dundee City Council
	Friends of the Earth
	NHS Health Scotland
	Paths for All

Working Group	Organisation
	RTP – Strathclyde Partnership for Transport (SPT)
	ScotRail
	Scottish Government Energy and Climate Change
	Scottish Government Health
	SEPA
	Society of Chief Officers of Transportation in Scotland (SCOTS)
	Stop the Climate Chaos Scotland
	Transform Scotland
	Transport Scotland - ChargePlace Scotland
	WH Malcolm
	World Wide Fund for Nature (WWF)
Remit	<i>To set out policy proposals on how transport will address more acute climate change and health (active travel, air quality) issues through reducing overall transport emissions and developing sustainable transport and active travel</i>
Enabling Economic Growth	Freight Transport Association (FTA) [co-chair]
	Scottish Council for Development and Industry (SCDI) [co-chair]
	Airport Operators Association
	British Ports Association
	Chamber of Shipping
	Confederation of British Industry (CBI) Scotland
	Confederation of Passenger Transport UK (CPT)
	Rail Delivery Group
	RTP – South East Scotland Transport (SESTran)
	Scottish Food & Drink Federation (SFDF)
	Scottish Local Authorities Economic Development Group
	Scottish MaaS Alliance
	Scottish Rural Action
	Society of Chief Officers of Transportation in Scotland (SCOTS)
	Solace
	Timber Transport Forum
	Transport Focus
Transport Scotland – ITS	
Transport Scotland – Smart Ticketing	
VisitScotland	
Remit	<i>To set out policy proposals on how transport can improve as an enabler of economic growth (incl. transport as a major employer, development of low carbon economy and sharing economy, improvement of physical connectivity)</i>
Tackling Inequality	RTP – Highlands and Islands Transport (HITrans) [co-chair]
	Mobility and Access Committee for Scotland (MACS) [co-chair]
	Age Scotland
	Bus Users Scotland
	Caledonian MacBrayne
	Citizens Advice Scotland
	Community Transport Association
	Glasgow Centre for Population Health
	Scottish Trades Union Congress (STUC)
	Solace/Scottish Cities Alliance
	Transport Scotland
	Transport Scotland – Accessibility and Road Travel
	Young Scot
Remit	<i>To set out policy proposals on how transport can assist in addressing inequality and differences between groups of people to make Scotland a fairer Scotland</i>
Delivering Safe and Resilient Transport	Chartered Institution of Highways & Transportation (CIHT) [co-chair]
	Transport Scotland/Scottish Government [co-chair]
	Airport Operators Association
	British Transport Police
	Caledonian Maritime Assets Ltd
	Confederation of Passenger Transport UK (CPT)
	Freight Transport Association (FTA)
Institution of Civil Engineers (ICE)	

Working Group	Organisation
	Network Rail
	Office of the Road Works Commissioner
	Police Scotland
	Rail Freight Group
	Road Haulage Association
	RTP – North East Scotland Transport (Nestrans)
	Scottish Ambulance Services
	Scottish Fire Services
	Scottish Government Cyber Security
	Scottish Government Resilience Team
	Society of Chief Officers of Transportation in Scotland (SCOTS)
Sustrans	
Remit	<i>To set out policy proposals on how transport should address safety and security threats and ensure resilience in transport systems</i>

NTS Review timeline

