

Strathclyde Partnership for Transport
Procurement Annual Report 2023/2024





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1 Introduction

Strathclyde Partnership for Transport (SPT) is the largest of Scotland's seven Regional Transport Partnerships and is responsible for planning and coordinating regional transport in the west of Scotland, delivering better public transport for all.

SPT provides subsidised bus services ensuring some of the region's more rural towns and villages remain connected; operates key bus stations; and administers the ZoneCard and other tickets to help people connect their journeys. We also operate the MyBus service – the essential door-to-door pick up and drop off service which enables residents with mobility issues or without access to traditional public transport services to get around.

We maintain over 3,700 bus stops including 3,410 bus shelters, 13,800 pole mounted information boards and 834 Real Time Passenger Information Screens, and are a key influence in the design of the bus network.

SPT operate Buchanan, East Kilbride, Greenock, Hamilton, Partick and Govan bus stations, which normally see around 1.5 million bus departures from these annually.

In addition we procure contracts which transport approximately 36,000 pupils to school on a daily basis across the west of Scotland.

SPT operates the Glasgow Subway, the third oldest Underground system in the world, which is currently undergoing a major £288 million modernisation programme to ensure its future well into the 21st century. The Subway carried just under 13 million passengers in 2019/20, which was a drop of 3.6% on the previous year and can be directly attributed to the onset of Covid 19, however this fell to just over 2.5 million passengers carried during 2020/21 as the full effects of the pandemic were felt. Patronage has however recovered strongly and is now at pre-covid levels.

On behalf of Bus and Rail operators, SPT is also responsible for the operation and administration of the region's ZoneCard – an integrated multi-modal ticketing scheme supporting an estimated 10 million journeys per annum. On behalf of the 12 constituent Councils, we also operate and administer the Strathclyde Concessionary Travel Scheme, which provides discounted travel for those who are eligible on rail, subway and ferry.

This Annual Report is the seventh published by the organisation, and details SPT's procurement performance over the period 01 April 2023 to 31 March 2024 within the following activities, as defined by the Procurement Reform (Scotland) Act 2014:

- Regulated Procurement summary
- Review of Regulated Procurement compliance
- Community Benefits
- Supported Businesses
- Planned Regulated Procurement activity

SPT awarded a total of 720 contracts during the reporting period with a value of £61,979,195.64. Of these awards, 612 contracts were related to both local and school transport procured through the organisation's Transport Related and Subsidised Local Bus Dynamic Purchasing Systems at a combined value of £45,521,746.52.

The remaining 108 contracts awarded this year amounting to £16,457,449.12 relate to activities pertaining in the main to the Glasgow Subway and other property and support functions.



2 Regulated Procurement Activity

The term “Regulated Procurement” as defined by the Procurement Reform (Scotland) Act 2014, refers to any procurement:

- above £50,000 for goods and services or
- above £2m for works.

All Regulated Procurements are required to be undertaken in accordance with the applicable Scottish Procurement Regulations. As SPT operate the Glasgow Subway which is defined as a “Utility”, certain contracts specifically procured to facilitate the operation of the Subway will fall within the Utilities Contracts (Scotland) Regulations 2016, with the remaining organisational expenditure being covered by the Public Contracts (Scotland) Regulations 2015 and its subsequent revisions.

Regulated procurements can refer to new contracts and framework agreements, the award of mini-competitions and call offs from existing framework agreements, dynamic purchasing systems (DPS) and related “light touch” hybrid Procured Service Arrangements.

Specifically and for the purpose of this report, the total number of Regulated Contracts awarded by SPT is 215, comprising of 34 subsidised local bus contracts, 156 school transport contracts and 25 other Regulated procurements supporting the general operational business of the organisation. The Regulated procurements completed during the reporting period are described at Appendix 1.



Key Achievements

During the reporting period progress has been made within a number of areas critical to SPT's business.

Security Services and Stewarding

These are two of SPT's key Corporate contracts and were subject to tender this year with the aim of securing best value, and incorporated the stated requirement that as a minimum, all staff required to be paid as a minimum the Real Living Wage as defined by Living Wage Scotland. The reason for this inclusion was twofold, as albeit SPT would shortly be seeking to become Living Wage Accredited and required to ensure all contracted staff were paid as a minimum at this level, there was also a recognition that to maintain service levels we required to assist the contracted provider by uplifting their rates which would in turn enhance staff retention.

Both contracts were subsequently awarded during the summer of 2023 and following a short period of TUPE as a result in a change of contractor, were subsequently successfully implemented with minimal disruption.

Supply and Delivery of Protective Clothing and Equipment

Whilst fairly low in terms of value at an average of £40k per annum, the efficient operation of this contract is critical to SPT as it ensures all employees involved across the business are both adequately protected and are recognisable to the general public. PPE is notoriously difficult to procure as albeit most products require to conform to accepted British/European standards, there can be significant variation in both quality and design and a traditional specification and tender will rarely deliver the desired result as demonstrated by the huge variation in both quality and pricing in existing collaborative Frameworks. To counter this, SPT used an approach that invited bidders to supply items that as a minimum matched or bettered those currently used and mandated that all bidders attended an open day to view these in order to be able to submit a tender.

Following due process this contract was awarded with no disruption to service and successfully both improved the quality of items procured as well as to standardise some commodity groups.



3 Regulated Procurement Compliance

The Procurement Reform (Scotland) Act 2014 requires that regulated procurements be carried out in accordance with the organisation's Procurement Strategy, so far as reasonably practical. This further describes that a review of whether those procurements complied with the procurement strategy and where these did not comply, a statement of how the organisation intends to ensure that future regulated procurements do comply.

SPT's Procurement Strategy for 2023 to 2026 sets out how regulated procurement would be undertaken in compliance with the Act and included a Procurement Strategy Action Plan which would ensure compliance with relevant Regulations and Directives for all activity. Both the Procurement Strategy and associated Action Plan action are reviewed annually to ensure that new legislative requirements and organisational aspirations are addressed.

All regulated procurement is undertaken in accordance with a set process aligned to the Scottish Government Procurement Journey, which ensures that each procurement is compliant with both legislative requirements and with the Strategy. Legal elements are further set out in SPT's Standing Orders Relating to Contracts, which were themselves fully reviewed in 2022.

Throughout this reporting period, regulated procurements were continuously reviewed and audited to ensure compliance. This process consisted of reviewing the key supporting documents that underpin the process including Sourcing Methodologies, use of template procurement documentation, scoring guides and tender approval reports. In addition, all SPT procurements in excess of £200k are submitted for approval prior to award at Committee level, which facilitates the scrutiny and validation of the process by a broad spectrum of elected and appointed members from across the west of Scotland. Best value aspects of key contracts are in addition monitored regularly as part of a robust contract management process undertaken by SPT's dedicated Contracts Manager and by the Procurement Team.

SPT's Procurement Strategy Action Plan 2023 - 26 is included as Appendix 2, and provides detail on the progress achieved for each of the 22 actions. A summary of the status for these actions as at 31 March 2024 is as follows.

Status	Actions	Comment
Implemented	4	Four targeted actions were fully completed by the end of the first year of the Action Plan, and further progress has been made within these to enhance the original intention.
Ongoing	12	A further 12 actions are classed as having been implemented but remain ongoing, and whilst the original target to commence the desired process or action has been met, the work to continue these remains.
Outstanding	8	There are 6 actions remaining incomplete, however initial work has been commenced in all of them which will see these completed by then end of the Strategy period in 2026.
Total	24	

Of the actions outstanding from the 2023-2026 Strategy Action Plan and of those ongoing but with enhanced aims, it is anticipated that significant progress will be made within the following areas within 2024/25 and largely concluded by the end of the Strategy period in March 2026. These include:

E-Tendering Capability

SPT have introduced e-tendering for all open tendering/mini competition activity regardless of value whether Regulated or not, and use Public Contracts Scotland - Tender as the sole tendering tool. Before the end of the Strategy period we will look to unlock the full potential of this portal by adopting it where possible for full electronic bid evaluation.

The Single Procurement Document (SPD) has in addition been adopted as the sole method of bidder Selection regardless of value, providing a consistency of approach across all SPT tenders which we anticipate will assist companies when bidding for our contract opportunities.

Following a successful trial, during the period of this Strategy SPT will implement the use of Public Contracts Scotland - Quick Quote for all lower value requirements between £5k and £20k undertaken by non-procurement staff, reinforcing our commitment to fully digitise all significant procurement activity within the period of the Strategy.

Electronic Invoicing

During the financial year 2023/24, SPT processed 9,714 invoices for payment, 9,248 of these (or 95.2%) within 30 days of receipt.

SPT has the ability to both receive and process electronic invoices and our "No Purchase Order/ No Payment" policy requires that all invoices be both submitted to us via a dedicated mailbox and to provide sufficient detail, including the PO Number, to facilitate automatic matching and payment.

Fair Work Practices and Implementation of the Real Living Wage

Over this reporting period, SPT has implemented payment of the Real Living Wage within a number of key contracts including Security and Stewarding, and fully intends complete this work during 2024/25 and thereafter seek Living Wage accreditation. All Regulated contracts including those relating to Local Bus Services will thereafter provide for criteria within them that will measure compliance with the obligation to pay the Real Living Wage as part of the overall assessment of the Bidders commitment to Fair Work Practices.

SPT procures home to school transport on behalf of 11 partner Local Authorities, and at the time of this report 10 of these organisations are similarly Living Wage Accredited and have the inherent obligation that comes with this to ensure that their contractors pay staff working on these contracts at this level. SPT will look therefore to implement criteria into the procurement of these contracts to measure compliance.



4 Community Benefits

Where relevant and proportionate to do so and in applicable Regulated procurements, SPT have sought Community Benefits (CB's) with great success.

Most SPT contracts are however procured via existing internal and external Frameworks and Dynamic Purchasing Systems where CB's have either already been covered at the award stage and cannot therefore be revisited, or where the contracts called off from them are of insufficient value or duration to merit their inclusion. Whilst CB's are only required by legislation to be included in contracts over £4m in value, SPT has incorporated these during the reporting period in lower value contracts where there was a genuine prospect of meaningful benefits being achieved. As a direct result of our procurement activities and the contracts awarded, the following benefits have been realised:

Benefit	Achievement
Employment, Training and Apprenticeships	SPT contract awards have secured the creation and continuation of 29 full time and 19 part time staff for security and stewarding, the majority of which have been employed from the local area
SME's	Four small businesses within the Glasgow area were awarded work on a sub-contracting/supply chain basis as a result of engineering and maintenance works contracts awarded, with firms in plant hire, civil engineering design and electrical works benefiting.
Work Placements	Work experience placements were offered for school children on four separate contracts, with placements for University Undergraduates also taking place in Consultancy firms
Events	A STEM event was hosted by an SPT professional services contractor, specifically targeted at ethnic minority groups
Miscellaneous Benefits	Commitment to donate to local foodbanks and to conduct school visits was secured.

As defined within the Strategy Action Plan and as previously described, it is envisioned that in seeking Community Benefits in all relevant regulated procurements may assist SPT to continue this success and diversify the benefits offered.

Robust contract management and reporting will ensure the maximisation of all benefits realised.



5 Supported Business Use

A supported business is defined by the Public Contracts (Scotland) Regulations 2015 as an economic operator whose main aim is the social and professional integration of disabled or disadvantaged persons, where at least 30% of the employees are disabled or disadvantaged.

Regulation 21 of the Public Contracts (Scotland) Regulation 2015 permits a contracting authority to reserve contract awards solely for supported businesses to the exclusion of the open market. When considering the route to market for all tenders, consideration is given by SPT of amongst other things, if the contract may be reserved and whether or not this would constitute best value.

SPT has a current contract with Haven Products Limited for the undernoted commodity, directly called off the Scottish Supported Factories and Businesses Framework in existence at that time.

Supply and Delivery of Corporate Uniforms	
Start	08 September 2023
End	10 September 2028
Value	£180,000.00

The reporting period saw continued pressure on raw material prices, and in recognition of this SPT have with Haven sought to review our Uniform requirement and rates in order to maintain the viability of the contract. This review saw a reduction in the range of items offered with the net effect of the award being made at the same overall annual value as the previous year and a cost neutral status being maintained.

SPT will continue to give consideration to the use of businesses of this nature and to use of the third sector, where these organisations are both available and appropriate.

6 Sustainable Procurement Duty

All Public Bodies have a Sustainable Procurement Duty under the Procurement Reform (Scotland) Act 2015. This Duty obliges that with every Regulated Contract, SPT will give consideration to this within any tender in how its award may:

- improve the economic, social, and environmental wellbeing of the authority's area,
- facilitate the involvement of small and medium enterprises, third sector bodies and supported businesses in the process, and
- promote innovation,

During the pre-tender preparation stage and following the publication of a Prior Information Notice, a Sourcing Methodology is completed for each Regulated Contract and within this these areas of sustainability are considered and their incorporation into the tender planned.

This preparation has resulted in the undernoted being achieved for all contracts not related to Bus Transport during the reporting period.

Number of Contracts awarded	
108	
Number Awarded to SME's	
35	32%
Number Awarded to Living Wage Accredited Contractors	
28	26%
Number awarded to Local (within the SPT Area) Contractors	
47	44%

For all Bus/Taxi Transport related contracts these figures were:

Number of Contracts awarded	
Local Subsidised Bus Contracts	46
School Transport Contracts	566
Number Awarded to SME's	
Local Subsidised Bus Contracts	26 (57%)
School Transport Contracts	553 (98%)
Number Awarded to Living Wage Accredited Contractors	
Local Subsidised Bus Contracts	8 (17%)
School Transport Contracts	38 (7%)
Number awarded to Local (within the SPT Area) Contractors	
Local Subsidised Bus Contracts	46 (100%)
School Transport Contracts	566 (100%)

With a particular emphasis on Transport contracts where there are many micro enterprises and eProcurement capability is less well developed, to potentially enhance results SPT continues to maintain membership of the Supplier Development Programme (SDP) and plays an active role in its activities. This collaboration between SPT and SDP has facilitated the hundreds of current Transport Operators on SPT's contracted lists being invited to attend online events designed to enhance their tendering skills and increase their knowledge of SPT's requirements. Further targeted events are planned during January 2025 prior to the next major tranche of schools contracts being tendered which it is hoped will further enhance their skills, the quality of their tender returns and their competitiveness. It is anticipated that this work will bring efficiencies to SPT and the Local Authorities it serves and in turn assist the local economy. The current DPS for School Transport expires in 2026 and its renewal will bring opportunities to introduce further sustainable elements into its core requirements

Sustainability is at the core of SPT's values and to assist our carbon neutral aspirations we have substantially altered our Standing Orders Relating to Contracts and are in the process of embedding these changes into the culture of the organisation. Within these an entirely new section dealing with Sustainability has been introduced which will effectively mandate that where practical, no tender will be advertised unless a sustainable and carbon reducing solution has been specified. It will not be sufficient to simply ask the bidder what solutions they may offer, and instead we will endeavour where possible to embed solutions into the tender upfront before it is released to the market.



7 Planned Regulated Procurement Activity

SPT's planned Regulated procurement activity in the next two years will include both recurring contracts and new requirements, but is dependent on both service requirements and available funding. Cuts to the SPT Capital Programme and the introduction of the new Subway Rolling Stock will have an impact on both of these factors, however the preparatory work for the Clyde Metro Project and the various commissions that will require procured in support of this will absorb significant resources and result in a number of high value tenders being required.

The volume of School Transport contracts required in the coming two years is expected to return to its pre-Covid level, however some Local Authorities are looking to alter the eligibility criteria to receive transport which will result in a greater number of contracts being renewed on shorter term contracts until such time as certainty of the required services are known. The volume of Schools contracts being offered to the market in January 2023 remained however significantly larger than would be considered as normal, with 1517 contracts requiring tendered and awarded prior to August 2023. Whilst the volume of Schools contacts tendered in January 2024 was far less than this number, it was still higher than pre-covid and is not anticipated return to previous levels until January 2025.

This planned activity is likely to change over the course of the period, with some projects being cancelled, rescheduled or substituted as priorities, funding and budgets change.

The list of all planned Regulated activity is included as Appendix 3, and includes the following:

Home to School Transport Dynamic Purchasing System (DPS) – £300m

Work will commence in 2025 on the renewal of the present home to school transport DPS, and is expected to take up to a year to complete and be ready for use in early 2026. The current version has successfully delivered over 3000 contracts during its term, and the new iteration will build on this success with certain elements being altered to better suit legislative changes and the introduction of sustainable criteria to encourage community wealth building and the reduction of carbon emissions. The school transport and bus market in general has always been challenging to procure contracts from as many of the operators are small and micro organisations with limited tendering experience. SPT have however a wealth of experience in procuring within this environment and will work closely with the Supplier Development Programme to ensure that all potential bidders are given every opportunity and assistance to become appointed to this new DPS.



Design and Technical Professional Services Framework - £6m

The retender of this professional services contract will be the third iteration of this Framework, and is in place to support the strategic activities of the organisation over a number of disciplines including Transport Planning, Land Use, Environmental Management, Civil Engineering, Signalling and Rail Engineering. The disciplines to be included will be carefully assessed prior to advertising to incorporate all areas of significant future expenditure

Advertising - £7m

Over the next two years SPT will provide the opportunity over up to three different tenders for the development, management and selling of advertising space within the Glasgow Subway, Bus Stations and on the Bus Shelters managed by us on behalf of Councils in the West of Scotland. This is an income generation contract and will include the current Digital and Classic advertising units at these locations together with the opportunity to develop large format outdoor units. SPT will be conducting protracted pre-market engagement discussions with a number of interested parties before any decisions are made as to how these opportunities will be offered, and any contract/s awarded will be in the region of 10 years in duration.



8 Savings

For all contracts awarded SPT seeks to ensure that best value is maintained at all times, and through improved preparation, market research and in particular enhanced contract management has realised a significant annual value of savings from its procurement activities.

The savings realised in the last 8 years are as follows:

Year	Savings Total
2016/17	£681,296.27
2017/18	£2,411,741.50
2018/19	£2,954,722.19
2019/20	£1,576,167.02
2020/21	£1,069,732.55
2021/22	£1,230,109.68
2022/23	£1,520,901.29
2023/24	£1,012,300.51

All savings are calculated in accordance with the Procurement Benefits Reporting Guidance for Scottish publicly funded sectors as published by the Scottish Government.

Appendix 1: Summary of Regulated Procurements (by award date)

Contract Name	Name of Successful Tenderer	Total Value of Contract Awarded	Date of Award	Contract End Date
Provision of School Bus Transport Services	Various	£24,226,834.32	Various	Various
Provision of Subsidised Local Bus Transport Services	Various	£12,181,428.65	Various	Various
PASS DRT Contract 24	Trapeze Group UK Limited	£93,158.65	01/04/2023	31/03/2024
Supply and Delivery of PPE	Bunzl Greenham Ltd	£160,000.00	13/04/2023	31/05/2027
Rail Welding for the Glasgow Subway	Shorterm Limited	£800,000.00	05/05/2023	04/05/2027
Supply and Installation of Aluminium Bus Shelters	Commutaports Limited	£4,769,902.00	24/05/2023	23/05/2027
Strathclyde Regional Bus Strategy and Commission	Systra Limited	£147,187.50	15/06/2023	31/03/2024
Security Guarding and CCTV Monitoring	Profile Security Services Limited	£6,018,052.00	15/06/2023	31/07/2028
Car Park Equipment Maintenance	FAAC (UK) Limited	£90,476.83	04/07/2023	30/06/2028
Dewatering & Drainage System Design	Arcadis Consulting (UK) Limited	£59,107.96	27/07/2023	31/07/2024
Stewarding Services	Security Scotland Ltd	£200,000.00	27/07/2023	31/07/2025
Subscription to BSI Online	British Standards Institution	£77,783.55	18/08/2023	10/09/2028
Zonecard In-Person Retail	Payzone Bill Payments Ltd	£140,000.00	05/09/2023	10/03/2028
Supply and Delivery of Corporate Clothing	Haven Products Ltd	£180,000.00	08/09/2023	10/09/2028
Active Travel Consultancy	Sweco UK Limited	£74,774.90	12/09/2023	01/10/2024
Yard Track and Civils Works - Reissue	Story Contracting Limited	£574,259.86	19/09/2023	31/03/2027
Partick Station Works	Lochlie Construction Limited	£96,259.00	24/10/2023	30/10/2024
Provision of Public Wifi Services	Westica Communications Limited	£505,469.34	06/11/2023	31/12/2028
Platform Condition Improvements Works	Amalgamated Construction Limited	£166,443.05	12/12/2023	31/12/2024
Eglington Street Relay Replacement	Lowery Limited	£184,091.37	14/12/2023	01/07/2024
Initial Feasibility and Design of Active Travel Enhancements to and within SPT's Subway and Bus Stations	AECOM Limited	£131,990.00	19/12/2023	31/03/2024
Rural Transport Study Baselineing and Needs Assessment	Stantec UK Ltd	£159,896.98	09/01/2024	31/07/2025

Contract Name	Name of Successful Tenderer	Total Value of Contract Awarded	Date of Award	Contract End Date
Fibre Maintenance Contract	Telent Technology Services Limited	£74,317.50	23/01/2024	17/12/2024
Provision of Security Software	Computacenter UK	£123,641.07	24/01/2024	31/01/2025
PASS DRT Contract 25	Trapeze Group (UK) Limited	£96,784.92	21/02/2024	31/03/2025
Clyde Metro - Case for Investment Stage 1	Mott MacDonald Limited	£265,480.00	04/03/2024	04/03/2025
Automatic Train Inspection Maintenance	MerMec	£320,394.05	22/03/2024	31/03/2027

Appendix 2: Strategy Action Plan 2023/26

Objective	Planned action	Status
Procurement Governance	<ul style="list-style-type: none"> • Maintain and simplify where possible, legally compliant standard procurement documentation and processes. • Quarterly Reporting of Procurement Performance. • Production of an Annual Procurement Performance Report. 	<ul style="list-style-type: none"> • Implemented and Ongoing • Implemented and Ongoing • Implemented and Ongoing
Procurement Capability	<ul style="list-style-type: none"> • The existing Sourcing Methodology will be revised as and when required to encompass all aspects of the Procurement process, and will be agreed by all parties prior to tender stage. • Pre Market Engagement will be undertaken for all Regulated Procurements. • The Supplier Development Programme will be engaged where appropriate during the pre-tender stages to enhance the capabilities and awareness of small to medium sized enterprises. • Where appropriate, extend the use of fully electronic procurement to non-Procurement staff for all purchasing activity over £5k in value. 	<ul style="list-style-type: none"> • Implemented and Ongoing • Implemented and Ongoing • Implemented • April 2025
Sustainability	<ul style="list-style-type: none"> • Appropriate and relevant Community Benefits will be included in all Regulated Procurements, including both Subsidised and School Transport contracts, and these benefits tracked and reported. • The measurement of Fair Work Practices will form part of the assessment for all Regulated contracts, including those for both Subsidised and School Transport contracts. • Sustainable solutions will be embedded within the Specifications of all regulated contracts, with progress tracked and reported. 	<ul style="list-style-type: none"> • April 2026 • August 2026 • Implemented

Objective	Planned action	Status
Contract and Supplier Management	<ul style="list-style-type: none"> A formal process for the management, measurement and recording of contractor performance will be developed and introduced across the organisation for all key contracts. A standard whole organisational reporting format to be adopted to increase stakeholder awareness of all procurement activity, both present and planned, together with the current position of all contracts. A process and programme will be developed to enhance the tendering skills of the Subsidised and School Transport market, with the goal of maximising capacity, capability and sustainability. 	<ul style="list-style-type: none"> April 2025 August 2025 April 2025
People	<ul style="list-style-type: none"> All staff involved in procurement activity will be appropriately trained and be in possession of the necessary tools to undertake their duties in an effective and efficient manner. An awareness of Procurement and the constraints in which it is bound will be imparted to both key stakeholders and where applicable new employees throughout the organisation. A succession plan will be implemented to ensure skills and experience gained are not lost through staff turnover. 	<ul style="list-style-type: none"> Implemented and Ongoing Implemented and Ongoing Implemented
Prevention of Fraud and Criminal Activity	<ul style="list-style-type: none"> Declarations and clauses will be introduced into all Procurement activity to disrupt, deter and prevent attempted fraud and the involvement of organised crime in SPT tenders and contracts. 	<ul style="list-style-type: none"> Implemented and Ongoing
Collaboration	<ul style="list-style-type: none"> New areas for collaborative working with internal and external stakeholders, and with Public Sector partnering organisations will be identified. Ensure collaboration is consistently considered for all procurement activities and increase collaboration where possible and where best value is served by this. 	<ul style="list-style-type: none"> Implemented and Ongoing Implemented and Ongoing

Objective	Planned action	Status
Purchasing and Payment Systems	<ul style="list-style-type: none"> • Tender documentation will be amended to mandate payment to the same terms as those of awarded contracts within contractors related supply chains for all Regulated contracts. • The organisation will maximise the number of invoices paid within a 10 day period from receipt in accordance with current Scottish Government guidelines. • Upgrade the Financial Management System to take account of new procurement functionality. • Implement an integrated contract's module within the Financial Management System. 	<ul style="list-style-type: none"> • Implemented • Implemented and Ongoing • April 2025 • April 2025

Appendix 3: Planned Regulated Procurement Activity

Tender	Estimated value	Duration	Estimated publication date
Water Hygiene Services	£80,000.00	5 years	Apr-24
Maintenance of Heating and Air Conditioning Systems Including Fire Dampers	£238,000.00	5 years	Jun-24
Airwave Maintenance	£74,317.50	4 years	Sep-24
Media Buying	£180,000.00	3 years	Dec-24
Roadside Advertising	£750,734.40	10 years	Jan-25
Supply of Electrical Materials	£200,000.00	4 years	Feb-25
Aggregate Supplies for SPT (Permanent Way)	£180,000.00	4 years	Feb-25
Annual Pump Maintenance	£103,000.00	5 years	Feb-25
Main Contractor for Tunnel Lining Works	£12,000,000.00	5 years	Apr-25
CCTV System Maintenance	£169,375.00	5 years	Apr-25
DPS for Schools Transport	£300,000,000.00	10 years	May-25
Fixed Fire Alarms & Monitors, Portable Extinguishers Maintenance & Call Outs	£100,000.00	4 years	May-25
Management, Development and Selling of Advertising Space on SPT Infrastructure	£5,000,000.00	10 years	Jun-25
Dewatering System at Govan	£1,264,841.00	5 years	Jun-25
Employment Law Support Services	£150,000.00	4 years	Sep-25
Drainage Maintenance & Cleaning	£66,560.00	5 years	Sep-25

Tender	Estimated value	Duration	Estimated publication date
Design and Technical Professional Services Framework	£6,000,000.00	4 years	Jan-26
Cash Collection & Delivery Services	£78,696.00	4 years	Feb-26
Scrap Metal Management	£150,000.00	4 years	Mar-26
Bus Stop and Shelter Maintenance	£3,000,000.00	5 years	Jun-26
Network Managed Services	£705,315.58	5 years	Jun-26
Provision of Occupational Health Services	£87,000.00	4 years	Jun-26
Supply & Delivery of Subway Track Furniture Components	£563,120.00	4 years	Aug-26
Calibration Services for SPT	£150,000.00	4 years	Feb-27
Storage Area Networks	£210,710.00	4 years	Aug-27
Provision of School Bus Transport Services	£30,000,000.00	Various	Continually Throughout Year
Provision of Subsidised Local Bus Transport Services	£15,000,000.00	Various	Continually Throughout Year

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